Michigan Department of Treasury

Kenneth a. Talsma

١u	2/06) ditin	ig P	rocedures Re	port						
sue	d unde	r P.A.	2 of 1968, as amended ar	nd P.A. 71 of 1919	, as amended.	Local Unit Name			County	
_			vernment Type	□\/illago	⊠Other	Cartes and	tional Bridge Authority		Chippewa	
_	Count	-	City Twp	☐Village ☐Opinion Date	NOther	Cont intorna	Date Audit Report Submitted			
			31, 2006	January 2	5, 2007		June 22, 2007			
	affirm									
			d public accountant	s licensed to p	ractice in M	lichigan.				
e	urthe	r affi		erial, "no" resp	onses hav	e been disclose	ed in the financial stateme	ents, inclu	ding the notes, or in the	
	YES	9	Check each applie							
	×		reporting entity not	es to the finan	cial statem	ents as necess	ary.		ements and/or disclosed in t	
		X	There are no accur (P.A. 275 of 1980)	mulated deficit or the local u	s in one or nit has not	more of this un exceeded its bu	it's unreserved fund balar udget for expenditures.	nces/unre	stricted net assets	
	X		The local unit is in	compliance wi	th the Unifo	orm Chart of Ac	counts issued by the Dep	partment o	of Treasury.	
ŝ	×		The local unit has	adopted a bud	get for all re	equired funds.				
	×		A public hearing or	the budget w	as held in a	accordance with	State statute.			
	X		The local unit has other guidance as	not violated the issued by the	e Municipal Local Audit	Finance Act, a and Finance D	n order issued under the vivision.	Emergen	cy Municipal Loan Act, or	
	X		The local unit has	not been delin	quent in dis	tributing tax rev	venues that were collecte	d for anot	her taxing unit.	
	X		The local unit only	holds deposits	s/investmen	its that comply	s that comply with statutory requirements.			
	X		The local unit has a Audits of Local Unit	no illegal or ur its of Governm	authorized ent in Mich	expenditures this	xpenditures that came to our attention as defined in the Bulletin for gan, as revised (see Appendix H of Bulletin).			
0.	X		that have not been	previously co	mmunicate	d to the Local A	nent, which came to our a Audit and Finance Division Inder separate cover.	attention d n (LAFD).	uring the course of our aud If there is such activity that	
1.	X		The local unit is fre	e of repeated	comments	from previous y	years.			
2.	X		The audit opinion is	s UNQUALIFI	ED.					
3.	X		The local unit has accepted accounting			r GASB 34 as r	modified by MCGAA State	ement #7	and other generally	
4.	X		The board or coun	cil approves a	I invoices p	rior to payment	t as required by charter o	r statute.		
5.	X		To our knowledge,	bank reconcil	iations that	were reviewed	were performed timely.			
es	uded cripti	in thon(s)	of government (authis or any other authority and gned, certify that thi	dit report, nor d/or commission	do they o	btain a stand-a	alone audit, please enclo	daries of to ose the na	the audited entity and is no ame(s), address(es), and a	
			closed the followin		Enclosed		(enter a brief justification)			
			tements	3 .	\boxtimes		Not required tenter a bier judanteationy			
The letter of Comments and Recommendations										
Otl	ner (D	escrib	e)							
			Accountant (Firm Name)				Telephone Number			
			Tackman & Comp	any, PLC			906-495-5952		_	
	et Add		tiley Avenue				City Kincheloe	State	Zip 49788	
			Signature		Pr	inted Name		License N		

Kenneth A. Talsma

1101024989

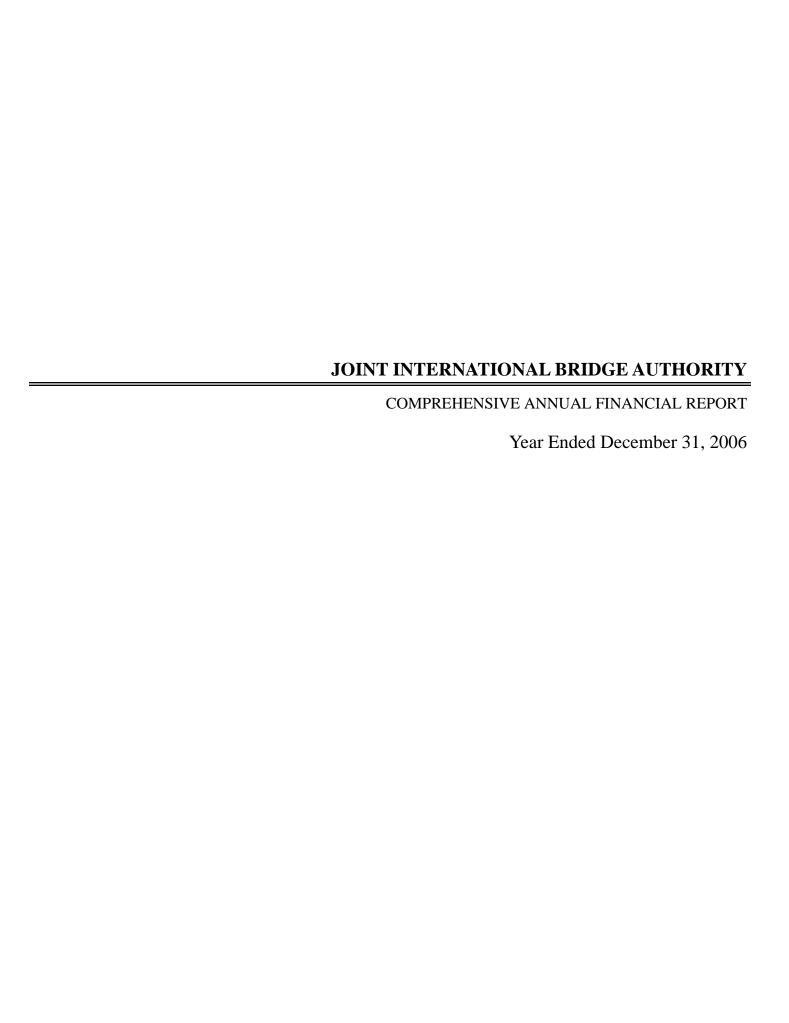


TABLE OF CONTENTS

Year Ended December 31, 2006

INDEPENDENT AUDITORS' REPORT	1
MANAGEMENT'S DISCUSSION AND ANALYSIS	3
BASIC FINANCIAL STATEMENTS:	
Comparative Statement of Net Assets	13
Comparative Statement of Activities	15
Balance Sheet – Governmental Funds	17
Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets	18
Statement of Revenues, Expenditures and Changes in Fund Balance – Governmental Funds	19
Reconciliation of Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities	20
Notes to Financial Statements	21
REQUIRED SUPPLEMENTAL INFORMATION:	
MAJOR FUNDS:	
Budgetary Comparison Schedule – Revenue Fund Capital Fund	31 32
COMPLIANCE SECTION	
Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	33
Summary Schedule of Findings and Questioned Costs	35

TABLE OF CONTENTS

Year Ended December 31, 2006

Schedule of Traffic and Toll Revenue – Unaudited	36
Comparative Schedule of Traffic and Toll Revenue – Unaudited	37
Budgetary Comparison Schedule – Revenue Fund by Department – Unaudited	38
Comparative Maintenance Activities – Unaudited	41
Comparative Maintenance Projects – Unaudited	42
Comparative Routine Maintenance Projects – Unaudited	43
Schedule of Insurance – Unaudited	44
STATISTICAL SECTION:	
Net Assets – Unaudited	46
Changes in Net Assets – Unaudited	47
Fund Balances, Governmental Funds – Unaudited	48
Changes in Fund Balance, Governmental Funds – Unaudited	49
General History, General Governmental Expenditures by Function – Unaudited	50
General History, General Governmental Expenditures by Fund – Unaudited	51

General Governmental Revenue by Source

General Governmental Revenue by Fund

General History

General History

Long-term Debt

- Unaudited

- Unaudited

Pledged-Revenue Coverage – Unaudited

Expenditures – Unaudited

Miscellaneous Statistics - Unaudited

UNAUDITED SUPPLEMENTAL INFORMATION:

52

53

54

Policy and Governance



Joint International Bridge Authority Board of Directors

Michigan Representatives

Mr. Terry Carrick

Mr. Howard Cash

(2006 Chair)

Ms. Janis Burgess

Canadian Representatives

Mr. James McIntyre (2006 Vice Chair)

Mr. Gerald Johnston

Mr. Lorie Bottos



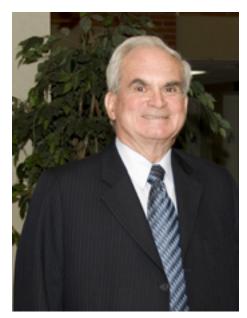
Ms. Janis Burgess



Mr. Lorie Bottos



Mr. James McIntyre



Mr. Gerald Johnston



Mr. Phillip M. Becker, PE General Manager

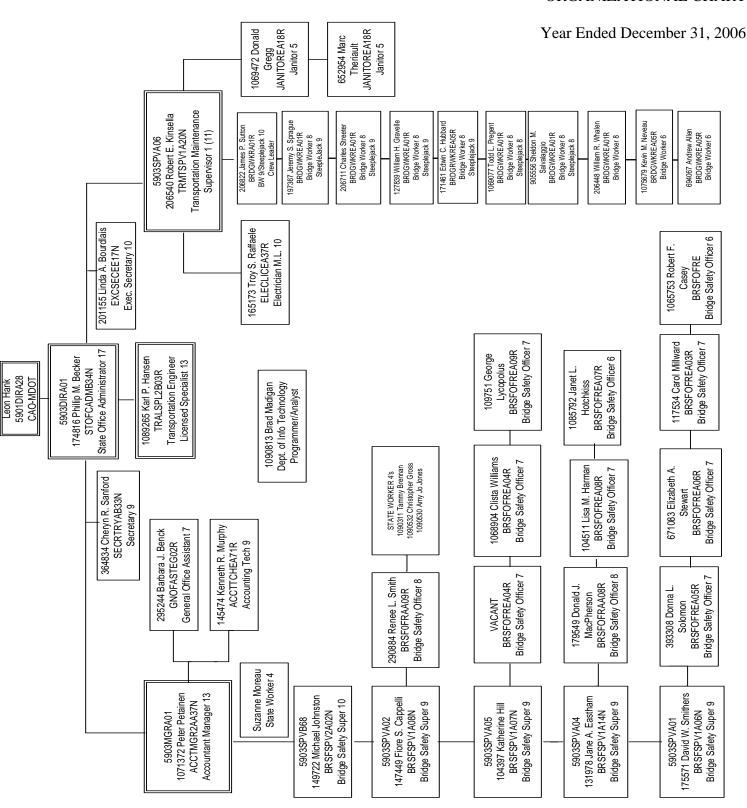


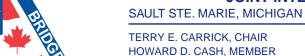
Mr. Peter M. Petainen Chief Financial Officer



Mr. Karl P. Hansen, PE Bridge Engineer

INTERNATIONAL BRIDGE ADMINISTRATION ORGANIZATIONAL CHART





JANIS M. BURGESS, MEMBER

SAULT STE. MARIE, ONTARIO

JAMES MCINTYRE, VICE CHAIR GERALD H. JOHNSTON, MEMBER

ADMINISTRATION
BRIDGE OF HISTORY

To the Joint International Bridge Authority
Members and Representatives
Joint International Bridge Authority
Sault Ste. Marie, Michigan

and

Mr. Thomas H. McTavish, CPA Auditor General State of Michigan Lansing, Michigan

The Comprehensive Annual Financial Audit Report (CAFR) of the Joint International Bridge Authority, Michigan for the fiscal year ended December 31, 2007, is hereby submitted is in accordance with the requirements as outlined in Public Act 99 of 1954, Section 15, as amended. The Intergovernmental Agreement and statutes require that the Joint International Bridge Authority, Michigan issue an annual report on its financial position and activity and that this report be audited by an independent firm of certified public accountants. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the Authority's management. We believe the data as presented is accurate in all material aspects, that it is presented in a manner designed to fairly set forth the financial position and results of operations of the Authority as measured by the financial activity of its various funds, and that all disclosures necessary to enable the reader to gain the maximum understanding of the Authority's financial activity have been included.

REPORTING ENTITY

An agency and instrumentality of the State of Michigan created in 1935 by Section 2, Act No. 237, P.A. of 1935 (Section 254, 202, Compiled Laws of 1948). By virtue of Act No. 99, P.A. 1954, as amended, the Authority is empowered to construct, maintain and operate a bridge project from the Upper Peninsula of Michigan to the Province of Ontario, Canada, to acquire necessary real and personal property, to exercise power of condemnation, to issue revenue bonds, payable solely from tolls and other revenues, and to charge and collect tolls and other charges for use of such projects. Congressional authority is provided by an Act of Congress as reenacted and approved September 21, 1959. Canadian authorization derives from an assignment and agreement dated January 15, 1960 between the Authority and St. Mary's River Bridge Co., a Canadian corporation, whereby the Authority succeeded to all the rights, powers, etc. of the corporation.

vii

AUTHORITY PROFILE

The International Bridge Authority tendered the last payment on its 1960 Series B 6% Secondary Pledge Revenue Bonds on September 1, 2000. Previous agreements and legislation mandated that upon this last payment ownership of the respective sides of the International Bridge would revert to the Michigan Department of Transportation ("MDOT") and the St. Mary's River Bridge Company ("SMRBC"). As a result, the International Bridge Authority ceased to exist as an entity on September 1, 2000. To effectuate a seamless transition in bridge operation and maintenance, these parties entered into an intergovernmental agreement that created the Joint International Bridge Authority ("JIBA") and International Bridge Administration ("IBA") and established the powers and responsibilities of each. The agreement was authorized by Michigan legislation passed in May 2000 that amends original legislation passed by Michigan Public Act 99 of 1954.

The JIBA is the international contractual entity created by the agreement to set policy and oversee bridge operations. It has six members, three from Michigan (appointed by the Governor) and three from Canada. The IBA is an administrative entity within the MDOT created to carry out the policy decisions of the JIBA, and, under the direction and supervision of the MDOT, to enter into contracts and manage and operate the bridge on a daily basis.

The Agreement became effective September 1, 2000 and remains in effect until September 30, 2040, subject to cancellation upon one (1) year written notice by MDOT or the SMRBC.

ECONOMIC CONDITIONS AND OUTLOOK

Seventy percent of Authority revenue in the fiscal year was provided by toll payments; the remainder was provided primarily by lease payments from U.S. and Canadian duty-free operators, rental revenue, and interest income. During the fiscal year, toll revenue decreased by 5.3%. In 2006, investment income increased \$230,572, which is an 82.6% increase from 2005.

The value of the Canadian dollar has appreciated in 2006, increasing 5.1%. With 3 times more Canadian traffic as compared to U.S. traffic, the fluctuation of the Canadian dollar continues to impact revenue recorded by the Authority, and the equity of Canadian held funds.

Fluctuations in commercial traffic also result in significant changes to toll revenue, as commercial traffic is only 6.4% of total bridge traffic, but provides 48.1% of bridge toll revenue. The 7.1% decline in commercial traffic resulted in a reduction of \$178.055 in commercial toll revenue.

The board authorized public hearings on the proposed new toll rates were held on November 28, 29, and 30, 2006, in Sault Ste. Marie, Ontario, Sault Ste. Marie, Michigan, and Lansing, Michigan, respectively. These hearings, as mandated in Article 18, Section 301 of Public Act 345 of 2006, were held in accordance with the Michigan Department of Transportation Public Involvement/Public Hearings Procedures. Legal notices announcing these hearings were placed in local Ontario and Michigan newspapers, as well as the Lansing State Journal, in November, 2006. A total of 11 people from the public attended the hearings; three in Sault Ste. Marie, Ontario, eight in Sault Ste. Marie, Michigan, and none in Lansing, Michigan. In addition, there was one telephone call and one telephone call entered into the public comment record. At the February 14, 2007, JIBA meeting, after due consideration of all public comment, the board unanimously approved the toll increase proposal as presented. The increase will become effective April 1, 2007.

The rate as approved is a short term solution that would delay a fund balance deficit based on marginally increasing traffic projections. The purpose and need for the proposal is based on the fact that there are significant capital improvement expenditures planned for the 45 year old bridge in the planning period. The most significant capital project planned is the complete removal, and replacement, of the concrete bridge deck on the 1.8 mile long bridge. This is scheduled to take place between 2017 and 2023, and is estimated to cost approximately \$80 million (USD). Based on current toll rates, the bridge fund balance of all available funds could be in a deficit in 2009.

These indicators were taken into account when adopting the Revenue budgets for 2007.

FY 2006 INITIATIVES

Some of the major themes which guided projects and initiatives for FY 2006 were as follows:

- Infrastructure Repairs, Replacements and Improvements
- Equipment and Technology Replacements and Improvements
- Bridge security and infrastructure improvements, and staff readiness training
- Bridge security, and emergency response preparedness training with stakeholders
- Revenue enhancement and planning for long-term infrastructure needs

In accordance with these themes, the following was accomplished in FY 2006:

- Canada Border Services Agency Primary Inspection Lane Improvements \$271,569
- Annual Bridge Inspection \$60,027
- Security System Project Installation Completion \$285,983
- All risk reduction recommendations contained in the 2002 Security Assessment Report for the bridge have been implemented with the Security System completion

PLANNING FOR THE FUTURE

Key components of the Authority's approved Business Plan for FY 2006 were:

- 1. Develop our Business Plan to incorporate our vision concepts.
- 2. Maintain our leadership role in infrastructure improvements and future development.
- 3. Continue to foster local economic and cross-border initiatives.

1. Develop our Business Plan to incorporate our vision concepts.

- ➤ We will meet our customers' most important needs by providing safe, pleasurable, affordable and expedient passage between Sault Ste. Marie, Ontario and Sault Ste. Marie, Michigan.
- Quality achieving our best within our resources.
- ➤ Teamwork effectively involving JIBA members, IBA staff, MDOT, St. Mary's River Bridge Company, Federal Bridge Corp., federal, state, provincial, local public officials, and our customers.
- Customer focus knowing our customers and understanding their needs and wants.
- Responsibility for the care of the International Bridge and its employees.
- Integrity doing what is right.
- ➤ Pride in the International Bridge and the importance of overseeing, managing, operating and maintaining it

2. Maintain our leadership role in infrastructure improvements and future development.

- Undertake bridge repairs including repairs to the bridge rails, curb rails, and drainage systems.
- ➤ Winter maintenance snow plowing, sanding the bridge and plazas, shoveling sidewalks.
- Maintenance on IBA, Canada Customs buildings and toll booths, of both U.S. and Canadian Plazas
- Responsible repair and maintenance all IBA Equipment.
- Minor road maintenance and repairs, facility and structure touch-up painting.
- > Conduct bridge patrols, security sweeps and traffic management duties.

3. Continue to foster local economic and cross-border initiatives.

- ➤ The Joint International Bridge Authority (JIBA) continues to follow the debate on the Western Hemisphere Travel Initiative with great concern. The JIBA strongly encourages that any form of required citizenship identification be easily and quickly accessible in all communities of North America at a modest cost and brief turnaround
- ➤ The International Bridge Administration will continue to support the local multimodal initiative as it has the capacity to have a long-term positive impact on bridge revenue.

Plans beyond FY 2006 will continue to emphasize the major themes of aggressive infrastructure improvements, technology enhancement, improved security and traffic management, and maintenance of current operating facilities with a strong emphasis on long-term facility improvements.

FINANCIAL INFORMATION – THE NEW REPORTING MODEL FORMAT

The Format of the report using the GASB Statement 34 guidelines is significantly different from prior years. This is the first year that the Authority has prepared the comprehensive annual financial report and the sixth year using the new reporting model format. The objective of the new model is to increase accountability of the Authority by providing more useful information to a wider range of users. A few of the more significant changes include:

- The financial information has been moved from the transmittal letter to the 'Management Discussion and Analysis' (MD&A). This provides a more in-depth review and discussion of the Authority's financial position. GASB Statement 34 provides very specific guidance for topics that must be covered in the MD&A. Unlike the transmittal letter, the MD&A is reviewed by the auditors. Most readers will read this section first. Many of the key financial topics are covered by the MD&A. The MD&A can be found immediately after the auditor's opinion letter.
- The Authority statements are presented on a full accrual basis of accounting. The bridge, and capital assets have been included in the Statement of Net Assets. Capital assets are depreciated. Long-term debt has been reported. The full accrual method is better for addressing overall operating results and financial position of the Authority as an economic entity.
- ❖ In the basic financial statements, individual fund activity is disclosed for 'major' funds. Nonmajor funds are combined in one column. Reporting by major fund helps readers'

focus attention on the big picture items. As in prior years, the statements for governmental activities are reported on a modified accrual basis. This means that all non-entity wide statements require reconciliation schedules to the entity wide statements.

❖ Because of the different basis of accounting (full accrual vs. modified accrual), numbers will not easily trace to the entity wide statements without the reconciliation. The modified accrual basis of accounting is the traditional method used for governmental activities. The modified accrual method provides an easier framework for budgeting and controlling expenditures.

OTHER FINANCIAL INFORMATION

Risk Management – The objective of risk management is to provide maximum quality protection to the Authority's assets, employees and the public at the lowest possible cost. Various risk control techniques, including employee accident prevention training, have been implemented to minimize accident-related losses. The Authority is constantly evaluating its risk management practices seeking to improve its safety and loss control functions, insurance placement, and financing practices.

Cash Management – Pursuant to the cash management policy of the Authority, cash temporarily idle during the year was invested in those investments authorized by law. The Authority invests with maturities planned to coincide with cash needs, whenever possible, with the investment policy designed to minimize credit and market risks while maintaining a competitive yield on its portfolio. Detailed information is presented in Note C, which classifies levels of risk, for deposits and investments.

OTHER INFORMATION

Independent Audit – The Authority's Intergovernmental Agreement requires an annual audit of the accounts, financial records, and transactions of the Authority by an independent certified public accountant selected by the Authority. This requirement has been completed and the independent auditor's report has been included in this report.

Acknowledgements – Special recognition must be extended to members of the International Bridge Administration staff who assisted with the development of the Comprehensive Annual Financial Report and annual independent audit. We wish to express our appreciation to all members of the Authority's departments and the accounting firm of Anderson, Tackman, and Company, PLC, who contributed to this preparation.

We would also like to thank the members of the Joint International Bridge Authority for their interest and support in planning and conducting the financial operations of the Authority in a responsible and progressive manner.

Respectfully Submitted,

Phillip M. Becker, PE General Manager



ANDERSON, TACKMAN & COMPANY, PLC CERTIFIED PUBLIC ACCOUNTANTS

KINROSS OFFICE

PHILLIP J. WOLF, CPA, PRINCIPAL SUE A. BOWLBY, CPA, PRINCIPAL KENNETH A. TALSMA, CPA, PRINCIPAL

DEANNA J. MAYER, CPA

MEMBER AICPA
DIVISION FOR CPA FIRMS
MEMBER MACPA
OFFICES IN
MICHIGAN & WISCONSIN

INDEPENDENT AUDITORS' REPORT

To the Joint International Bridge Authority Members and Representatives Joint International Bridge Authority Sault Ste. Marie, Michigan

and

Mr. Thomas H. McTavish, CPA Auditor General State of Michigan Lansing, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of the Joint International Bridge Authority, of Michigan, as of and for the years ended December 31, 2006 and 2005, which collectively comprise the Authority's financial statements as listed in the table of contents. These financial statements are the responsibility of the Authority's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the government activities and each major fund of the Joint International Bridge Authority, of Michigan, as of December 31, 2006 and 2005, and the changes in financial position, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

To the Joint International Bridge Authority Members and Representatives

and

Mr. Thomas H. McTavish, CPA Auditor General

In accordance with *Government Auditing Standards*, we have also issued our report dated January 25, 2007 on our consideration of the Authority's internal control over financial reporting, and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on page 3 and budgetary comparisons on pages 31 through 32 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Joint International Bridge Authority basic financial statements. The accompanying schedules listed in the table of contents under the caption unaudited supplemental information, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedules listed in the table of contents under the caption required supplemental information, have not been subjected to the auditing procedures applied in the audit of the basic financial statements and accordingly, we express no opinion on them.

Anderson, Tackman & Company, PLC Certified Public Accountants

anderson Jackman. Co. PHC

January 25, 2007

Year Ended December 31, 2006

This section of the Authority's annual financial report presents our discussion and analysis of the Authority's financial performance during the fiscal year ended December 31, 2006. Please read it in conjunction with the Authority's financial statements, which follow this section.

FINANCIAL HIGHLIGHTS

- Total bridge traffic decreased by only 15,321 crossings in 2006, a decrease of 0.8%. In comparison to total traffic, commercial traffic declined by 9,368 crossings, a decrease of 7.1%.
- Toll revenues decreased \$169,770 in 2006, representing a 5.3% decrease, due primarily to the decrease in commercial traffic, in addition to two mandated Intergovernmental Agreement Canadian toll equity adjustments.
- IQ Card crossings increased in 2006 by 4.9%, compared to 2005 commuter traffic. IQ Card deposits increased by 1,797 deposits, representing a 3.9% increase for 2006.
- Deferred toll revenue for commuter and commercial debit accounts, by comparison, remained stable overall, up 2.2%. Commuter deferred toll revenue increased 13.1% and commercial declined 4.5%, a net increase at December 31, 2006.
- Toll currency adjustments to the Canadian rates occurred on April 1, 2006 and October 1, 2006, maintaining rate equity, due to the strengthening Canadian dollar.

- U.S. lease and rental revenues increased by 8.1% and Canadian lease revenues decreased by 11.8%, resulting in a net increase of \$6,157 from the prior year, representing a 1.4% net lease increase.
- Bridge operating expenditures for the revenue fund, including toll collection, maintenance, administration, and other expenditures for fiscal year 2006 increased by 12.8%.
- Bridge maintenance expenditures in 2006 include the installation of \$1.07 million in security related enhancements, as well as building and plaza renovations to the Canadian Customs facility.
- Bridge maintenance expenditures also include operational and capital equivalent parity liabilities of \$122,622 and \$215,671 respectively, for the Canada Customs facilities. Capital expenditures are due to the replacement of three primary inspection lane booths.
- The chart of accounts for the Authority underwent a significant revision in 2006. This adjusted the historical chart of accounts to the current standard as applied by the State of Michigan chart of accounts. This significantly improved budgetary reporting for 2006.
- The engineering inspection of the bridge indicates the overall condition of the bridge is good and the structure is well maintained.

Year Ended December 31, 2006

Detail

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts - management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the Authority.

- The first two statements are government-wide financial statements that provide both long-term and short-term information about the Authority's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the Authority's government, reporting the Authority's operations in more detail than the governmentwide statements.
 - The governmental funds statements tell how general government services like toll collection were financed in the short-term as well as what remains for future spending.

Figure A-1 **Required Components of the Authority's Annual Financial Report** Management's Basic Required Discussion Supplementary Financial And Information Statements Analysis Government-Fund Notes wide Financial to the Financial Statements Financial Statements Analysis Statements

Summary

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements. Figure A-1 shows how the required parts of this annual report are arranged and relate to one another. In addition to these required elements, we have included a section with combining statements that provide details about our governmental funds each of which are added together and presented in single columns in the basic financial statements. Figure A-2 summarizes the major features of the Authority's financial statements. The remainder of this overview section of management's discussion and analysis explains the structure and contents of each of the statements.

Year Ended December 31, 2006

OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)

Figure A-2 Major Features of Authority's Government-wide and Fund Financial Statements						
	Fund Statements					
Government-wide Statements	Governmental Funds					
Entire Authority government (except fiduciary funds) and the Authority's component units	The activities of the Authority that are not proprietary or fiduciary, such as toll collection, bridge maintenance, and ad- ministration					
Statement of net assetsStatement of activities	 Balance sheet Statement of revenues, expenditures, and changes in fund balances 					
Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus					
All assets and liabilities, both financial and capital, and short-term and long-term	Only assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets included					
All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and payment is due during the year or soon thereafter					
	Government-wide and Fun Government-wide Statements Entire Authority government (except fiduciary funds) and the Authority's component units • Statement of net assets • Statement of activities Accrual accounting and economic resources focus All assets and liabilities, both financial and capital, and short-term and long-term All revenues and expenses during year, regardless of when cash is received or					

Government-wide Statements

The government-wide statements report information about the Authority as a whole using accounting methods similar to those used by private sector companies. The statement of net assets includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Authority's net assets and how they have changed. Net assets – the difference between the Authority's assets and liabilities – is one way to measure the Authority's financial health, or position.

- Over time, increases or decreases in the Authority's net assets are an indicator of whether its financial health is improving or deteriorating, respectively.
- To assess the overall health of the Authority you need to consider additional non-financial factors such as changes in the bridge traffic and the condition of the International Bridge.

The government-wide financial statements of the Authority are:

 Governmental activities – Most of the Authority's basic services are included here, such as toll collection, bridge maintenance and general administration. Toll collection, lease and rental revenues finance most of these activities.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Year Ended December 31, 2006

OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)

Fund Financial Statements

The fund financial statements provide more detailed information about the Authority's most significant funds-not the Authority as a whole. Funds are accounting devices that the Authority uses to keep track of specific sources of funding and spending for particular purposes.

- Some funds are required by State law and by bond covenants.
- The Joint International Bridge Authority Board establishes other funds to control and manage money for particular purposes (like the Capital Fund).
- Governmental funds All of the Authority's basic services are included in governmental funds, which focus on (1) how much cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Authority's programs. Because this information does not encompass the additional longterm focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statement, or on the subsequent page, that explains the relationship (or differences) between them.

Year Ended December 31, 2006

Total

FINANCIAL ANALYSIS OF THE AUTHORITY AS A WHOLE

Net assets. The Authority's combined assets decreased slightly by 1.1% between fiscal years 2005 and the year ended 2006 to \$19.4 million. (See Table A-1.)

Table A-1 Authority's Net Assets (in thousands of dollars)

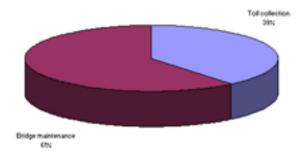
	Governme	ntal Activities	Percentage Change
	2005	2006	2005-2006
Current and other assets Capital assets	\$ 6,313.3 13,286.5	\$ 6,221.1 13,167.4	(1.5)% (0.9)%
Total assets	19,599.8	19,388.5	(1.1)%
Current liabilities	1,215.9	1,308.8	7.6%
Long-term debt outstanding	350.3	331.3	(5.4)%
Total liabilities	1,566.2	1,640.1	4.7%
Net assets			
Invested in capital assets,			
net of related debt	13,235.5	13,134.1	(0.8)%
Restricted	1,609.7	1,999.2	24.2%
Unrestricted	3,188.5	2,615.0	(18.0)%
Total net assets	\$ 18,033.6	\$ 17,748.4	(1.6)%

Net assets of the Authority's governmental activities decreased 1.6 percent to \$17.7 million. \$2.62 million of assets are not restricted as to the purposes for which they can be used. Restricted assets are \$2.0 million and \$13.1 million are invested in capital assets (buildings, bridge, and so on).

Changes in net assets. The Authority's total revenues decreased by 17.8 percent to \$4.6 million. (See Table A-2.) A majority of the Authority's revenue (85%) comes from toll collections. Another 15% comes from interest, lease and rental revenues, and gains in currency exchange.

The total cost of all primary activities increased 11.3 percent. The Authority's expenses cover toll collection, bridge maintenance, administration and other expenses. (See Figure A-4.)

Figure A-3
Authority
Revenue for Fiscal Year 2006



Year Ended December 31, 2006

Governmental Activities

Revenues for the Authority's governmental activities decreased 17.8%, while total expenses increased 11.3% in 2006. Bridge maintenance increased in 2006 due to the net result of capital improvements to Canadian facilities, depreciation and losses from asset disposals in 2006. An increase of 82.6% in earned interest was insufficient to offset the losses due to the minor reduction in the value of the Canadian dollar, two mandatory reductions of the Canadian toll rates to maintain toll rate equity, and a significant commercial traffic decrease of 7.1% in 2006.

Table A-2 Changes in Authority's Net Assets (in thousands of dollars)

	 Government	tal Act	ivities 2006	Total Percentage Change 2005-2006
Revenues				
Charges for services	\$ 4,809.3	\$	4,638.6	(3.5)%
Capital grants and contributions	 835.0		<u> </u>	(100.0)%
Total Revenues	5,644.3		4,638.6	(17.8)%
Expenses				
Toll collections	1,348.6		1,491.9	10.6%
Bridge maintenance	2,049.0		2,323.6	13.4%
Administration	385.1		496.0	28.8%
Other expense	814.4		804.4	(1.2)%
Total Expenses	4,597.1		5,115.9	11.3%
Excess (deficiency) before				
Special items	1,047.2		(477.3)	(145.6)%
Special item: MDOT parity refunded	,		,	, ,
and exchange gain	144.8		(38.7)	(126.7)%
Interest	126.3		230.6	82.6%
Increase (decrease) in net assets	\$ 1,318.3	\$	(285.4)	(121.6)%
Beginning net assets	\$ 16,715.5	\$	18,033.6	7.3%
Ending net assets	\$ 18,033.6	\$	17,748.4	(1.6)%

FINANCIAL ANALYSIS OF THE AUTHORITY'S FUNDS

As the Authority completed the year, its governmental funds reported a decrease in combined fund balance from \$5.1 to \$4.9 million, a combined fund balance decline of 3.6%. The primary reason for the decrease in fund balance is highlighted in the financial analysis of the Authority.

Functional Revenues are comprised of toll collections, leases, and rental revenues. These revenues are then allocated proportionally by bridge maintenance and toll collection expenses.

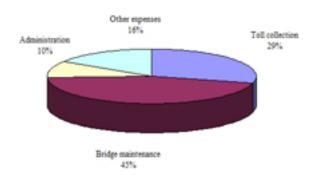
Table A-3 and the narrative that follows consider the operations of governmental-type activities.

Year Ended December 31, 2006

Governmental Fund Revenues and Expenditures

Revenues for the bridge decreased by 18.3% and operating expenditures for the Authority's governmental funds decreased 9.0%. bridge maintenance expenditures in 2006 decreased with the completion of the bridge security enhancement projects. Security enhancements include an integrated traffic and security camera system, building renovations, bridge alarms, lights and sensors, and electrical substation upgrades. Departmental expenditures within toll, maintenance and administration increased as a result of prorated expenditures to each department, such as insurance costs, in addition to a small staffing increase to meet operational needs. The net result has been a decrease in fund balance of 145.5%, the primary cause due to the change in federal revenues and change in exchange rates.

Figure A-4
Authority
Functional Expenses for Fiscal Year 2006



Total

Table A-3 Changes in Authority's Fund Balance (in thousands of dollars)

Revenues	Governmental Activities 2005 2006				Percentage Change 2005-2006
Toll collections	\$	4,358.1	\$	4,126.5	(5.3)%
Federal grants		835.0		<u>-</u>	(100.0)%
Lease and rental revenues		447.5		453.7	1.4%
Interest revenues		126.3		230.6	82.6%
Other revenues		98.5		58.4	(40.7)%
Exchange gain		50.0		(38.7)	(177.4)%
Total Revenues		5,915.4		4,830.5	(18.3)%
Expenditures					
Toll collections		1,320.5		1,499.4	13.5%
Bridge maintenance		2,999.4		2,218.1	(26.0)%
Administration		376.3		492.8	31.0%
Other expenditures		814.4		804.4	(1.2)%
Total Expenditures		<u>5,510.6</u>		5,014.7	(9.0)%
Increase (decrease) in fund balance	<u>\$</u>	404.8	\$	(184.2)	(145.5)%

MANAGEMENT'S DISCUSSION AND ANALYSIS

Year Ended December 31, 2006

BUDGETARY HIGHLIGHTS

Over the course of the year, the Authority made changes to the original 2006 budget.

- Budgets under the revised chart of accounts resulted in significantly improved reporting by cost function and departmental expenditures for 2006, including an improved cost allocation of expenditures within the Authority's departments.
- Earned revenues in the revenue fund were \$180,777 below budgeted projections. Toll revenues declined 3.9% from budgeted amounts as a result of 7.1% commercial traffic decrease, and two mandated decreases in Canadian tolls as a result of currency equity adjustments.
- Earned interest revenue was 74.3% in excess of budgeted amounts.
- Minor budget adjustments to the revenue fund were made during the fiscal year, however actual expenditures were \$52,396, or 1.0% in excess of the final budget.
- The toll department exceeded budgeted amounts with unplanned benefits and retirements expenditures to bridge safety supervisors and officers by 16.8%. Overall toll department expenditures were 2.7% over budget, as accounted for under the revised chart of accounts, and the prorated expenditures between departments.
- Maintenance costs remained 3.2% below approved budgetary amounts.
- Insurance and property taxes exceeded budgets by 2.1% and 6.4% respectively, due mainly to the fluctuations in the valuation of the Canadian currency exchange. Insurance increases were partially offset by a \$23,038 workers compensation insurance refund.

The detailed budgetary comparison schedules for the revenue and capital fund are found in the required supplementary information on page 31-32.

Year Ended December 31, 2006

Total

CAPITAL ASSETS

At the end of 2006, the Authority had invested \$13.2 million in a broad range of capital assets, including land, machinery and equipment, buildings, bridge, vehicles, and bridge security enhancements. (See Table A-4.) This amount presents a net decrease (including additions, deductions, and accumulated depreciation) of \$119,196 or 0.9 percent, over last year. More detailed information about the Authority's capital assets is presented in Note D to the financial statements.

Table A-4
Authority's Capital Assets
(net of depreciation, in thousands of dollars)

	Government 2005	Percentage Change 2005-2006	
International bridge	\$ 9,113.5	\$ 8,576.7	(5.9)%
Bridge lights	222.7	197.0	(11.5)%
Buildings	1,199.4	1,355.8	13.0%
Machinery and equipment	153.8	188.2	22.4%
Land	1,192.6	1,192.6	0.0%
Land improvements	70.9	67.1	(5.4)%
Office equipment	5.6	4.1	(26.8)%
Vehicles	116.9	88.6	(24.2)%
Security system	 1,211.4	 1,497. <u>4</u>	23.6%
Totals	\$ 13,286.8	\$ 13.167.5	(0.9)%

LONG-TERM DEBT

At year-end, the Authority had \$ 331,325 in outstanding long-term liabilities – a decrease of 5.8% percent over fiscal year 2005. More detailed information about the Authority's long-term liabilities is presented in lease commitments and compensated absences, Note E and H respectively, in the notes to financial statements.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The value of the Canadian dollar has appreciated in 2006, increasing 5.1%. With 3 times more Canadian traffic as compared to U.S. traffic, as can be viewed in the supplemental information provided on page 39, the fluctuation of the Canadian dollar continues to impact revenue recorded by the Authority, and the equity of Canadian held funds.

Fluctuations in commercial traffic also result in significant changes to toll revenue, as commercial traffic is only 6.4% of total bridge traffic, but provides 48.1% of bridge toll revenue. The 7.1% decline in commercial traffic resulted in a reduction of \$178,055 in commercial toll revenue.

These indicators were taken into account when adopting the Revenue (General) fund budget for 2007.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Year Ended December 31, 2006

CONTACTING THE AUTHORITY'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, bridge users, and investors and creditors with a general overview of the Authority's finances and to demonstrate the Authority's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the International Bridge Administration Office, 934 Bridge Plaza, Sault Ste. Marie, MI. 49783, or International Bridge Administration, 121 Huron St., Sault Ste. Marie, ON P6A 1R3.

COMPARATIVE STATEMENT OF NET ASSETS

December 31, 2006

Primary Government Governmental Activities

	Governmen	ai Activities		
	2006		2005	
ASSETS				
Current assets:				
Cash and cash equivalents unrestricted	\$ 3,096,419	\$	3,326,371	
Investments	2,721,313		2,676,685	
Receivables (net)	176,418		94,678	
Prepaid expense	 226,946		215,553	
Total current assets	 6,221,096		6,313,287	
Non-current assets:				
Capital assets (Note D):				
International bridge (net)	8,576,711		9,113,463	
Bridge lights (net)	196,960		222,651	
Buildings (net)	1,355,819		1,199,439	
Machinery and equipment (net)	188,056		153,680	
Land	1,192,642		1,192,642	
Land improvements (net)	67,107		70,888	
Office equipment (net)	4,087		5,574	
Vehicles (net)	88,632		116,856	
Security system (net)	 1,497,392		1,211,409	
Total non-current assets	 13,167,406		13,286,602	
Total assets	\$ 19,388,502	\$	19,599,889	

COMPARATIVE STATEMENT OF NET ASSETS

December 31, 2006

Primary Government Governmental Activities

	Governmen	2005		
	 2006			
LIABILITIES				
Current liabilities:				
Accounts Payable	\$ 137,653	\$	138,910	
Accrued payroll and related liabilities	307,874		565,913	
MDOT parity	603,983		265,690	
Deferred revenue	240,628		227,544	
Capital lease-current	 18,648		17,804	
Total current liabilities	 1,308,786		1,215,861	
Non-current liabilities:				
Accrued compensated absences	316,701		317,014	
Capital lease	 14,624		33,272	
Total non-current liabilities	 331,325		350,286	
Total liabilities	 1,640,111		1,566,147	
NET ASSETS				
Invested in capital assets, net of related debt	13,134,134		13,235,526	
Restricted for:				
Bridge maintenance	1,999,222		1,609,713	
Unrestricted (deficit)	 2,615,035		3,188,503	
Total net assets	 17,748,391		18,033,742	
Total liabilities and net assets	\$ 19,388,502	\$	19,599,889	

COMPARATIVE STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2006

Primary Government Governmental Activities

	Governmental Activities			
	2006	i	2005	
EXPENSES				
Toll collection		1,491,870	1,348,611	
Bridge maintenance		2,323,578	2,049,018	
Administration		495,968	385,074	
Other expenses		804,436	814,371	
Total operating expenses		5,115,852	4,597,074	
REVENUES				
Charges for services:				
Toll collection	\$	1,813,742 \$	1,908,935	
Bridge maintenance		2,824,892	2,900,347	
Total charges for services		4,638,634	4,809,282	

COMPARATIVE STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2006

	Primary Government				
		Governmental Activities			
		2006		2005	
REVENUES					
Capital grants and contributions					
Bridge maintenance				835,000	
Total capital grants and contributions		<u>-</u>		835,000	
Total revenues		4,638,634		5,644,282	
Income from operations		(477,218)		1,047,208	
General revenues and other changes in net assets:					
Interest revenues		230,572		126,314	
MDOT parity refunded		-		94,829	
Exchange gain (loss)		(38,705)		49,972	
Total general revenues and other changes					
in net assets		191,867		271,115	
Change in net assets		(285,351)		1,318,323	
Net assets - beginning		18,033,742		16,715,419	
Net assets - ending	\$	17,748,391	\$	18,033,742	

BALANCE SHEET GOVERNMENTAL FUNDS

December 31, 2006

ASSETS	 Revenue Fund	 Capital Fund	 Total	 2005
Cash and cash equivalents unrestricted Investments Receivables (net) Due from other funds Prepaid expense	\$ 1,567,863 1,808,363 153,613 - 208,559	\$ 1,528,556 912,950 22,805 - 18,387	\$ 3,096,419 2,721,313 176,418 - 226,946	\$ 3,326,371 2,676,685 94,678 177,788 215,553
TOTAL ASSETS	\$ 3,738,398	\$ 2,482,698	\$ 6,221,096	\$ 6,491,075
LIABILITIES AND FUND BALANCES LIABILITIES				
Accounts payable Accrued payroll and related liabilities MDOT parity Due to other funds Deferred revenue	\$ 12,112 307,874 246,048 - 240,628	\$ 125,541 - 357,935 -	\$ 137,653 307,874 603,983 - 240,628	\$ 138,910 565,913 265,690 177,788 227,544
TOTAL LIABILITIES	 806,662	 483,476	 1,290,138	 1,375,845
FUND BALANCES				
Reserved for Bridge maintenance Unreserved	 2,931,736	 1,999,222	 1,999,222 2,931,736	 1,609,713 3,505,517
TOTAL FUND BALANCES	 2,931,736	 1,999,222	 4,930,958	 5,115,230
TOTAL LIABILITIES AND FUND BALANCES	\$ 3,738,398	\$ 2,482,698	\$ 6,221,096	\$ 6,491,075

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS

December 31, 2006

	2006	2005			
Total fund balances – governmental funds	\$ 4,930,958	\$	5,115,230		
Amounts reported for governmental activities in the statement of net assets are different because:					
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. These assets consist of:					
Land Infrastructure assets – bridge Other capital assets (net) Accumulated depreciation	\$ 1,192,642 21,145,782 5,586,496 (14,757,514)	\$	1,192,642 21,145,782 5,067,406 (14,119,228)		
Total capital assets	\$ 13,167,406	\$	13,286,602		
Some liabilities are not due and payable in the current period and therefore are not reported in the funds. Those liabilities consist of:					
Compensated absences Capital lease	(316,701) (33,272)		(317,014) (51,076)		
Total long-term liabilities	(349,973)		(368,090)		
Net assets of governmental activities	\$ 17,748,391	\$	18,033,742		

See accompanying notes to basic financial statements.

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE GOVERNMENTAL FUNDS

For the Year Ended December 31, 2006

	Revenue Fund		Capital Fund		Total		2005
REVENUES:		1 4114		Tuna		10111	
Toll collections	\$	4,126,511	\$	-	\$	4,126,511	\$ 4,358,084
Federal grants		-		_		_	835,000
Lease and rental revenues		453,674		_		453,674	447,517
MDOT parity refunded		-		-		-	94,829
Interest revenues		174,331		56,241		230,572	126,314
Other revenues		58,449		-		58,449	3,681
Exchange gain (loss)		(41,453)		2,748		(38,705)	 49,972
Total Revenues		4,771,512		58,989		4,830,501	5,915,397
EXPENDITURES:							
Current operations							
Toll collection		1,499,425		-		1,499,425	1,320,481
Bridge maintenance		1,364,376		853,696		2,218,072	2,999,350
Administration		492,727		113		492,840	376,277
Other expenditures		588,765		215,671		804,436	 814,371
Total Expenditures		3,945,293		1,069,480		5,014,773	5,510,479
Excess (deficiency) of revenues							
over expenditures		826,219		(1,010,491)		(184,272)	 404,918
OTHER FINANCING SOURCES (USES)							
Transfers in		-		1,400,000		1,400,000	1,152,164
Transfers out		(1,400,000)		_		(1,400,000)	(1,152,164)
Total other financing sources (uses)		(1,400,000)		1,400,000			
Net change in fund balances		(573,781)		389,509		(184,272)	404,918
Fund Balance-Beginning		3,505,517		1,609,713		5,115,230	 4,710,312
Fund Balance-Ending	\$	2,931,736	\$	1,999,222	\$	4,930,958	\$ 5,115,230

RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITES

December 31, 2006

	2006	2005			
Total net change in fund balances – governmental funds	\$ (184,272)	\$	404,918		
Amounts reported for governmental activities in the statement of activities are different because:					
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives, as depreciation expense.					
Capital outlay Depreciation expense Loss on asset disposal	\$ 624,552 (687,927) _(55,821)	\$	1,685,358 (678,713) _(64,102)		
This is the amount by which depreciation expense and loss on asset disposal exceeds capital outlays in the period.	(119,196)		942,543		
In the statement of activities, certain operating expenses, compensated absences (sick pay and vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year the net of the sick and vacation earned and used which must be added from the net fund balance of the governmental funds.	313		(46.136)		
Repayment of capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.	 17,804		(46,136) 16,998		
Change in net assets of governmental activities	\$ (285,351)	\$	1,318,323		

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2006

NOTE A SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting polices of the Joint International Bridge Authority, Michigan (the "Authority") conform to generally accepted accounting principles as applicable to governmental units. The following is a summary of the significant accounting policies:

In June 1999, the GASB issued Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments. Certain significant changes in the Statement include the following:

- A Management Discussion and Analysis (MD&A) section providing an analysis of the Authority's overall financial position and results of operations.
- Financial statements prepared using full accrual accounting for all of the Authority's activities, including infrastructure (roads, bridges, etc.).
- A change in the fund financial statements to focus on the major funds.

1. Reporting Entity

An agency and instrumentality of the State of Michigan created in 1935 by Section 2, Act No. 237, P.A. of 1935 (Section 254, 202, Compiled Laws of 1948). By virtue of Act No. 99, P.A. 1954, as amended, the Authority is empowered to construct, maintain and operate a bridge project from the Upper Peninsula of Michigan to the Province of Ontario, Canada, to acquire necessary real and personal property, to exercise power of condemnation, to issue revenue bonds, payable solely from tolls and other revenues, and to charge and collect tolls and other charges for use of such projects. Congressional authority is provided by an Act of Congress as reenacted and approved September 21, 1959. Canadian authorization derives from an assignment and agreement dated January 15, 1960 between the Authority and St. Mary's River Bridge Co., a Canadian corporation, whereby the Authority succeeded to all the rights, powers, etc. of the corporation.

The International Bridge Authority tendered the last payment on its 1960 Series B 6% Secondary Pledge Revenue Bonds on September 1, 2000. Previous agreements and legislation mandated that upon this

last payment ownership of the respective sides of the International Bridge would revert to the Michigan Department of Transportation ("MDOT") and the St. Mary's River Bridge Company ("SMRBC"). As a result, the International Bridge Authority ceased to exist as an entity on September 1, 2000. To effectuate a seamless transition in bridge operation and maintenance, these parties entered into an intergovernmental agreement that created the Joint International Bridge Authority ("JIBA") and International Bridge Administration ("IBA") and established the powers and responsibilities of each. The agreement was authorized by Michigan legislation passed in May 2000 that amends original legislation passed by Michigan Public Act 99 of 1954.

The JIBA is the international contractual entity created by the agreement to set policy and oversee bridge operations. It has six members, three from Michigan (appointed by the Governor) and three from Canada. The IBA is an administrative entity within the MDOT created to carry out the policy decisions of the JIBA, and, under the direction and supervision of the MDOT, to enter into contracts and manage and operate the bridge on a daily basis.

The Agreement became effective September 1, 2000 and remains in effect until September 30, 2040, subject to cancellation upon one (1) year written notice by MDOT or the SMRBC.

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2006

NOTE A SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

2. <u>Basis of Presentation – Government-Wide Financial Statements</u>

The statement of net assets and the statement of activities are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from nonexchange are recognized in accordance with Governmental Accounting Standards Board Statement 33.

The statement of net assets and the statement of activities display information about the Authority as a whole. The statements include all funds of the primary government.

The statement of net assets and the statement of activities are presented to distinguish between governmental and business type activities of the Authority. Governmental activities are financed through taxes, intergovernmental revenues, and other nonexchange revenues. These activities are reported in governmental funds. Business type activities are financed by fees charged to external parties for goods or services. The Authority does not have business type activities.

Capital assets are reported in the government-wide statements at historical cost. Capital assets include land, improvements to land, buildings, building improvements, vehicles, machinery and equipment, infrastructure and all other tangible or intangible assets that are used in operations and have initial useful lives beyond a single reporting period. Infrastructure assets are long-lived capital assets that normally can be preserved for a significantly greater number of years than most capital assets.

Capital assets that are depreciated are reported net of accumulated depreciation in the statement of net assets. Capital assets that are not depreciated, such as land, are reported separately.

Capital assets are depreciated over their estimated useful lives. Depreciation expense is reported in the statement of activities by allocating the net cost over the estimated useful life of the asset. Assets are depreciated on an individual basis for equipment and buildings.

The government-wide focus is more on the sustainability of the Authority as an entity and the change in the Authority's net assets resulting from the current year's activities.

3. <u>Basic Financial Statements – Fund Financial Statements</u>

The financial transactions of the Authority are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The following fund types are used by the Authority:

Governmental Funds

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the major governmental funds of the Authority.

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2006

NOTE A SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The Revenue fund is the general operating fund of the Authority. It is used to account for all financial resources except those required to be accounted for in another fund.

The Capital Projects Fund (Capital Fund) is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by business-type/proprietary funds).

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Nonmajor funds by category are summarized into a single column. GASB 34 sets forth minimum criteria (percentage of the assets, liabilities, equity, revenues or expenditures/expenses of either fund category of the governmental and enterprise combined) for the determination of major funds. The Authority selected the Revenue and Capital Funds as Major Funds.

4. Measurement Focus and Basis of Accounting

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

Accrual

The governmental activities in the government-wide financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

Capital Assets

Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated fixed assets are valued at their estimated fair market value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related fixed assets.

Depreciation on all assets is provided on the straightline basis over the estimated useful lives as follows:

Bridge 60 years
Bridge enhancements 20 years
Bridge lights 5-25 years
Buildings 20-60 years
Machinery and equipment 5-20 years
Land improvements 20 years

Compensated Absences

The Authority accrues vested or accumulated sick and vacation leave when earned by the employee. The non-current portion (that is the amount not expected to be liquidated with expendable available financial resources) for governmental funds is maintained separately and represents a reconciling item between fund and government-wide presentations.

Year Ended December 31, 2006

NOTE A SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Modified Accrual

The governmental funds financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt is recognized when due.

The Authority reports deferred revenue on its governmental funds balance sheet. Deferred revenues arise when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the Authority before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Cash, Cash Equivalents and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with a maturity of three months or less when acquired. All deposits and investments are carried at cost. Investments are reported at fair value, based on quoted market prices. Deposits are reported at cost.

Interfund Transfers

During the course of normal operations, the Authority has numerous transactions between funds, including expenditures and transfers of resources to construct assets and service debt. The accompanying financial statements generally reflect such transactions as operating transfers.

Prepaid Items

Payments made to vendors for insurance that will benefit future periods are recorded as prepaid items. All other payments made to vendors for services that will benefit future periods are recorded as expenditures. These payments do not have a material affect on the financial statements.

Annual Budget

The Authority adopts an annual budget each year for expenditures applicable to the Revenue (General) Fund and the Capital Fund. The operating budget includes proposed expenditures and the means of financing them is stated on a basis consistent with U.S. generally accepted accounting principles (GAAP). Budgets lapse at fiscal year end.

Budget Violations

Public Act 621 of 1978, as amended, requires budget amendments as needed to prevent actual expenditures from exceeding those provided for in the budget.

Expenditures that exceeded appropriations by material amounts are listed in the Summary Schedule of Findings and Responses.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Year Ended December 31, 2006

NOTE B CASH

The balance sheet accounts and types of cash items are presented below:

Cash and equivalents - unrestricted	\$ 3,096,419
TOTALS	\$ 3,096,419
Imprest Change Fund Savings and checking	\$ 144 8,361 3,087,914
TOTALS	\$ 3,096,419

NOTE C INVESTMENTS

Act 217, PA 1982 authorized the Authority to deposit and invest in the following:

- a. Bonds and other direct obligations of the United States and its agencies.
- b. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of federally insured banks, insured savings and loan associations or credit unions insured by the national credit union administration that are eligible to be a depository of surplus money belonging to the state under section 5 or 6 of Act 105, PA 1855, as amended (MCL 21.145 and 21.146).
- c. Commercial paper rated at time of purchase within the three highest classifications established by not less than two standard rating services. Maturity cannot be more than 270 days after purchase and not more than 50 percent of any fund may be invested in commercial paper at any time.
- d. United States government of federal agency obligation repurchase agreements.
- e. Bankers acceptance of United States banks.
- f. Obligations of this State or any of it's political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- g. Mutual funds composed of investments which are legal for direct investments by local units of government in Michigan.
- h. Obligation described in a. through f. if purchased through an interlocal agreement under the urban cooperations act of 1967. 1967 (Ex Sess) PA 7, MCL 124.501 to 124.512.
- i. Investment pools organized under the surplus funds investment pool act, 1982 PA 367, 129.111 to 219.118.
- j. The investment pools organized under the local government investment pool act, 1985 PA 121, MCL 129.141 to 129.150.

Year Ended December 31, 2006

NOTE C INVESTMENTS (continued)

	I	Fair Value	L	ess Than 1	1 - 5	6 -	10	More 10	
Investments									
U.S. Teasury	\$	1,144,148	\$	778,643	\$ 365,505	\$	-	\$	-
CIBC Guaranteed									
Investment Certificate (GIC)		1,029,720		514,860	514,860		-		-
U.S. Treasury Strip		547,445			 547,445				
Total Investments	\$	2,721,313	\$	1,293,503	\$ 1,427,810	\$		\$	-
As remorted on the Statement									

As reported on the Statement

of Net Assets

 Investments
 \$ 2,721,313

 Total Investments
 \$ 2,721,313

Interest rate risk. The Authority does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit risk. State law limits investments in commercial paper, corporate bonds, and mutual bonds to the top two ratings issued by nationally recognized statistical rating organizations. The Authority has an investment policy that further limits its investment choices.

Custodial credit risk. Investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or securities that are in the possession of an outside party. Of the Authority's \$2,721,313 investments, \$2,721,313 are in the name of the Authority.

Custodial deposit credit risk. Custodial deposit credit risk is the risk that in the event of a bank failure, the Authority's deposits may not be returned. State law does not re-

quire and the Authority does not have a policy for deposit custodial credit risk. As of year end, \$3,579,278 of the Authority's bank balance of \$3,665,088 was exposed to credit risk because it was uninsured and uncollateralized. \$0 was uninsured and collateralized by the pledging financial institution.

Foreign Currency Risk. These deposits are in a financial institution located in Ontario, Canada in varying amounts. All accounts are in the name of the Authority and specific funds. Interest is recorded in the month in which it is earned.

Cash and equivalents include cash deposited in a foreign (Canadian) financial institution. These deposits amount to \$1,206,167 (CAN) (\$1,035,012 U.S.) in its Canadian account and \$2,052,801 in its American account at year ended December 31, 2006. These deposits are covered by Canadian depository insurance in the amount of \$85,810 (U.S.) (\$100,000 CAN).

Year Ended December 31, 2006

NOTE D CAPITAL ASSETS

A summary of capital assets is as follows:

	Begin	nning Balance	I	Increases		ecreases	En	ding Balance
Assets not being depreciated:		_						
Land	\$	1,192,642	\$		\$	_	\$	1,192,642
Other capital assets:								
Bridge		21,145,782		-		-		21,145,782
Bridge lights		677,420		-		-		677,420
Buildings		2,239,083		271,569		(70,760)		2,439,892
Machinery & equipment		400,417		67,000		(23,442)		443,975
Land improvements		75,614		-		-		75,614
Office equipment		149,734		-		-		149,734
Vehicles		313,729		-		(11,260)		302,469
Security System		1,211,409		285,983				1,497,392
Subtotal		26,213,188		624,552		(105,462)		26,732,278
Accumulated depreciation:								
Bridge		(12,032,319)		(536,752)		-		(12,569,071)
Bridge lights		(454,769)		(25,691)		-		(480,460)
Buildings		(1,039,644)		(59,368)		14,939		(1,084,073)
Machinery & equipment		(246,737)		(32,624)		23,442		(255,919)
Land improvements		(4,726)		(3,781)		-		(8,507)
Office equipment		(144,160)		(1,487)	_			(145,647)
Vehicles		(196,873)		(28,224)		11,260		(213,837)
Subtotal		(14,119,228)		(687,927)		49,641		(14,757,514)
Net Other Capital Assets		12,093,960		(63,375)		(55,821)		11,974,764
Net Capital Assets	\$	13,286,602	\$	(63,375)	\$	(55,821)	\$	13,167,406

Note: Depreciation was entirely allocated to bridge maintenance expense.

NOTE E LEASE COMMITMENTS

Komatsu WA250-SL Wh	neel Loader		Interest	\$	1,4	437
Net present value	\$	33,272	% interest		4.64	4%
2007		19,800	Payment – monthly	\$	1,6	650
2008		14,909				
Total	\$	34,709	The Joint International Bridge	•		

The Joint International Bridge Authority entered into a lease obligation as listed below:

The Joint International Bridge Authority has executed a capital lease obligation for equipment purchases. This lease is non-cancelable and contains a purchase option upon expiration of the lease. Depreciation is allocated entirely to bridge maintenance.

Year Ended December 31, 2006

NOTE F RESTRICTED NET ASSETS

Restricted net assets at year ended December 31, 2006 consist of \$1,999,222 in investments, for the purpose of bridge repair and maintenance, as required by the Intergovernmental Agreement.

NOTE G LEASES REVENUE

The Authority has entered into rental agreements that call for the Authority to receive a percentage of revenues from duty free shops on the American and Canadian plazas of the bridge. Also, the Authority receives fixed monthly and annual revenue for the use of land, office space and right of ways owned by the Authority.

A summary of the lease revenue earned for the year ended December 31, 2006 is as follows:

American lease revenue	\$ 319,980
Canadian lease revenue	133,694
Total lease revenue	\$ 453,674

NOTE H COMPENSATED ABSENCES

All permanent employees of the Authority are employed through the State of Michigan and receive sick and vacation benefits in accordance with State guidelines. All employees are allowed to accumulate any unused sick and vacation hours up to specified limits. Upon termination of employment, the employee is entitled to compensation for the accumulated annual leave hours. State guidelines differ regarding payment for the accumulated sick leave hours depending on the date of hire.

The total amount that would be payable at year ended December 31, 2006 was \$316,701. This amount is reflected as a liability in the Statement of Net Assets.

The following is a summary of pertinent information concerning the Authority's long-term debt.

		Changes in Long-Term Debt											
	1/1/06	Additions Deductions				12/31/06							
Compensated Absences	\$ 317,014	\$	-	\$	313	\$ 316,701							
Total	\$ 317,014	\$	-	\$	313	\$ 316,701							

(1) The change in compensated absences is shown as a net deduction.

NOTE I INTERFUND TRANSFERS

The Authority reports interfund transfers between its funds. The total of all balances agrees with the sum of interfund transfers presented in the statement of revenues, expenditures, and changes in fund balance for governmental funds.

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) moves receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

Interfund transfers for the year ended December 31, 2006 consisted of the following:

	<u>T</u>	<u>'ransfers</u>	<u>1</u>	<u> Transfers</u>
Fund		<u>Out</u>		<u>In</u>
Revenue Fund	\$	1,400,00	\$	-
Capital Fund		_		1,400,000
TOTALS	\$	1,400,000	\$	1,400,000

Year Ended December 31, 2006

NOTE J PENSION PLAN

Plan Descriptions – The Authority participates in the State of Michigan's defined benefit and defined contribution plans that covers most state employees, as well as related component units such as the International Bridge Administration. The defined benefit plan provides retirement, disability, death benefits, and the annual cost of living adjustment to plan members. The System issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the System at 7150 Harris Drive, P.O. Box 30171, Lansing, MI 48909 or by calling (517) 322-6262.

<u>Funding Policy</u> – Plan members are not required to make contributions; the Authority is required to contribute at an actuarially determined rate for the defined

Year Ended Dec 31]	Annual Pension ost (APC)	Percentage of APC Contributed	Net Pension Obligation
2004	\$	281,193	100%	0
2005	\$	360,326	100%	0
2006	\$	402,711	100%	0

benefit plan of 4.02, 4.02 and 4.02 percent of payroll for the years ended September 30, 2006, 2005, and 2004 respectively. The Authority is required to contribute to the defined contribution plan 4.0 percent of payroll with an additional match of up to 3.0 percent for the years ended September 30, 2006, 2005, and 2004. The contribution requirements of plan members and the Authority are established and may be amended by the state legislature. The state legislature establishes the extent to which employer and employees are required to make contributions and establishes the benefit provisions for the plan. The Authority's contributions to the plans, including post employment benefits as described in Note M.

NOTE K FOREIGN CURRENCY VALUATION

The Authority engages in Canadian currency transactions for bridge toll collections and Canadian purchases. All financial statement amounts are restated as American funds at the time of toll collection and/or payment of Canadian purchases utilizing the average monthly exchange rate. The balance sheet is valued at the daily exchange rate as of the year ended December 31, 2006. Fluctuations in the exchange rate could be material to the Authority. For the year ended December 31, 2006, gross Canadian revenue (including toll collections and lease revenue) decreased in the amount of \$38,705 due to the difference in U.S. and Canadian dollar currency rates throughout the fiscal year.

NOTE L PROPERTY TAX PAYMENTS

The Authority pays property taxes in the City of Sault Ste. Marie, Ontario and payment in lieu of taxes, less Ontario tax rebates and refunds, to the City of Sault Ste. Marie, Michigan. The amounts paid to each respective unit, net of property tax rebates, for the year ended December 31, 2006, are as follows:

Sault Ste. Marie, Ontario	\$ 83,370
Sault Ste. Marie, Michigan	82,878
Total tax payments	\$ 166,248

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2006

NOTE M POSTEMPLOYMENT BENEFITS

In addition to the pension benefits described in Note J, the Authority provides post retirement health care benefits, in accordance with State statutes, to all employees who retire from the government with age and years of service amounting to 80 or more. The government reimburses the amount of validated claims for medical, dental, and hospitalization costs incurred by pre-Medicare retirees and their dependents. Expenditures for postretirement health care benefits are recognized as retirees report claims and include a provision for estimated claims incurred but not yet reported to the State of Michigan. Post employment benefits is included within the State of Michigan financial reporting, and specific information relating to bridge administration employees is not available.

$\begin{array}{c} {\rm BUDGETARY\ COMPARISON\ SCHEDULE}\\ {\rm REVENUE\ FUND} \end{array}$

	Budgeted Amounts				Act	ual Amounts	Variance with Final Budget Positive	
		Original		Final	(Buc	lgetary Basis)	(]	Negative)
Budgetary fund balance, December 31, 2005	\$	3,505,517	\$	3,505,517	\$	3,505,517	\$	<u>-</u>
Resources (inflows):								
Toll collections		4,296,289		4,296,289		4,126,511		(169,778)
Lease and rental revenues		540,000		540,000		453,674		(86,326)
Interest revenue		100,000		100,000		174,331		74,331
Other revenue		16,000		16,000		58,449		42,449
Exchange gain (loss)						(41,453)		(41,453)
Amounts available for appropriation		4,952,289		4,952,289		4,771,512		(180,777)
Charges to appropriation (outflows):								
Salaries		1,934,373		2,043,525		2,053,416		(9,891)
Benefits		292,370		278,701		295,316		(16,615)
Retirement		344,780		375,823		430,852		(55,029)
Insurance		292,267		329,692		363,793		(34,101)
Supplies		16,380		23,640		24,864		(1,224)
Accounting and audit fees		34,740		34,140		35,125		(985)
Periodicals and memberships		4,600		5,060		4,511		549
Printing and postage		4,133		4,283		3,476		807
Advertising		3,500		11,900		16,173		(4,273)
Uniforms		14,640		15,770		17,544		(1,774)
Medical exam		2,733		2,080		2,070		10
Salary administration		22,100		23,177		23,168		9
Cash transportation services		7,400		7,400		6,283		1,117
Commutation debit accounts		1,330		1,330		1,352		(22)
Vehicle gas and oil		30,000		23,000		21,896		1,104
Travel & meeting expense		31,100		33,360		32,731		629
Utilities		12,500		156,300		139,241		17,059
Service contract purchased		9,841		9,841		4,949		4,892
Computers, software and support		61,390		63,205		55,288		7,917
Training		12,000		10,600		9,646		954
Building maintenance		14,300		14,300		14,268		32
Building improvements and equipment		34,140		30,180		25,540		4,640
Heating and plumbing repair		4,800		4,800		3,456		1,344
Ground maintenance		1,500		1,810		1,823		(13)
Equipment repair		15,450		15,450		7,285		8,165
Vehicle maintenance		10,000		10,000		11,043		(1,043)
Leases and rentals		9,579		3,000		1,518		1,482
Paint and sandblast materials		4,400		4,400		724		3,676
Sand and ice melter		25,000		25,000		27,595		(2,595)
Small tools purchase		3,800		3,800		3,925		(125)
Bridge and road maintenance and repair		31,000		23,000		13,564		9,436
Commuter bus expenditures		18,000		18,000		_		18,000
Property tax and payment in lieu of taxes		156,230		156,230		166,248		(10,018)
Debt service (parity)		110,000		128,100		122,622		5,478
Miscellaneous		1,500		2,000		3,988		(1,988)
Transfers (in) out		1,400,000		1,400,000		1,400,000		
Total charges to appropriations		4,971,876		5,292,897		5,345,293		(52,396)
Budgetary fund balance, December 31, 2006	\$	3,485,930	\$	3,164,909	\$	2,931,736	\$	(233,173)

BUDGETARY COMPARISON SCHEDULE CAPITAL FUND

	Budgetee	l Amou	unts	Act	tual Amounts	Fi	riance with nal Budget Positive
	 Original		Final	(Buc	dgetary Basis)		Negative)
Budgetary fund balance, December 31, 2005	\$ 1,609,713	\$	1,609,713	\$	1,609,713	\$	
Resources (inflows):							
Interest revenues	50,000		50,000		56,241		6,241
Exchange gain (loss)	-		_		2,748		2,748
Transfers in	 1,400,000		1,400,000		1,400,000		
Amounts available for appropriation	 1,450,000		1,450,000		1,458,989		8,989
Charges to appropriations (outflows):							
Repairs and maintenance	653,000		532,000		620,135		(88,135)
Professional services	130,000		125,000		145,111		(20,111)
Capital outlay	100,000		100,000		88,450		11,550
Administration	200		200		113		87
Repairs and maintenance (parity)	 322,500		220,000		215,671		4,329
Total charges to appropriations	 1,205,700		977,200		1,069,480		(92,280)
Budgetary fund balance, December 31, 2006	\$ 1,854,013	\$	2,082,513	\$	1,999,222	\$	(83,291)



ANDERSON, TACKMAN & COMPANY, PLC CERTIFIED PUBLIC ACCOUNTANTS

KINROSS OFFICE

PHILLIP J. WOLF, CPA, PRINCIPAL SUE A. BOWLBY, CPA, PRINCIPAL KENNETH A. TALSMA, CPA, PRINCIPAL

DEANNA J. MAYER, CPA

MEMBER AICPA
DIVISION FOR CPA FIRMS
MEMBER MACPA
OFFICES IN
MICHIGAN & WISCONSIN

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Joint International Bridge Authority Members and Representatives Joint International Bridge Authority Sault Ste. Marie, Michigan

and

Mr. Thomas H. McTavish, CPA Auditor General State of Michigan Lansing, Michigan

We have audited the financial statements of the government activities and major funds of the Joint International Bridge Authority, as of and for the year ended December 31, 2006, which collectively comprise the Authority's basic financial statements and have issued our report thereon, dated January 25, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the Joint International Bridge Authority's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Authority's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting

To the Joint International Bridge Authority Members and Representatives

and

Mr. Thomas H. McTavish, CPA Auditor General

principles such that there is more than a remote likelihood that a misstatement of the Authority's financial statements that is more than inconsequential will not be prevented or detected by the Authority's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Authority's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Joint International Bridge Authority financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed one instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards*. That item 06-1 is described in the Summary Schedule of Findings and Responses.

We noted certain matters that we reported to management of the Joint International Bridge Authority in a separate letter dated January 25, 2007.

This report is intended solely for the information and use, of management, Board of Commissioners, state and federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Anderson, Tackman & Company, PLC Certified Public Accountants

anderson Jackman Co. Polo

January 25, 2007

SUMMARY SCHEDULE OF FINDINGS AND RESPONSES

Year Ended December 31, 2006

STATUTORY COMPLIANCE

Excess Expenditures Over Appropriations

Finding 06-01

Condition: As indicated in the notes to financial statements, the Joint International Bridge Authority has not complied with certain provisions of Public Act 2 of 1968, as amended, the Uniform Budgeting and Accounting Act. The act requires the board of commissioners to make budget amendments as needed to prevent actual expenditures from exceeding those provided for in the budget.

Fiscal year ending December 31, 2006 expenditures were incurred in excess of amounts appropriated in the amended budgets for the activities or functions of the Capital Fund are as follows:

	To	otal	Amount of	Budget
	_Approp	riations	Expenditures	 Variance
Charges to appropriations:			-	
Repairs and maintenance	\$	977,200	\$ 1,069,480	\$ (92,280)

Criteria: Noncompliance with PA2 of 1968, as amended: Uniform Budgeting and Accounting Act.

Cause: Capital project completed earlier than anticipated, and subsequent to year end quarterly meeting of Joint International Bridge Authority Board of Directors.

Recommendation: The Board should amend the budget as needed to prevent actual expenditures from exceeding those provided for in the budget as required by Public Act 2 of 1968, as amended.

Management Response:

Contact Person(s) Responsible for Correction

Phillip M. Becker, P.E., Bridge Administration General Manager

Corrective Action Planned

The Bridge Administration General Manager and the Chief Financial Officer will monitor all funds and projects to ensure compliance, and anticipate project completion dates prior to final fiscal year meetings.

Anticipated Completion Date

The corrective procedures are in place.

SCHEDULE OF TRAFFIC & TOLL REVENUE - UNAUDITED

				Decemb	per 31, 2006	
				RICAN		ADIAN
			VEHICLES	REVENUE	VEHICLES	REVENUE
CLASS 1 & 12						
Passenger Car, 2 Ax	le Truck, Motorc	ycle	292,256	\$ 438,384	510,397	\$ 792,570
CLASS 2						
Class 1 + 1 Axle Tra	iler		22,731	56,827	9,115	23,584
CLASS 3						
Class 1 + 2 Axle Tra	iler		11,000	39,350	7,100	26,301
-	Commuter De	eposits Sold				
CLASS 29	American	Canadian				
Commuter	8,761	39,197	170,743	136,594	757,929	626,023
CLASS 5 & 11						
Bus, 2 Axle-6 Tire C	Commercial		1,338	6,690	1,363	7,023
CLASS 7						
3 Axle Commercial			1,415	9,198	1,084	7,288
CLASS 8						
4 Axle Commercial			834	7,506	944	8,744
CLASS 9						
5 Axle Commercial			36,838	460,475	28,493	367,586
CLASS 16						
6 Axle Commercial			4,473	71,568	4,625	76,601
CLASS 17						
7 Axle Commercial			1,697	33,092	1,792	36,188
CLASS 18						
8 Axle Commercial			2,286	52,578	8,405	200,306
CLASS 19						
9 Axle Commercial			2,826	64,998	11,512	274,457
CLASS 20						
10 Axle Commercia	1		2,775	63,825	7,313	174,196
CLASS 21						
11 Axle Commercia	1		2,326	53,498	465	11,061
CLASS 13						
Non Revenue			-	-	7,264	-
					_	
TOTAL VEHICLES			553,538		1,357,801	
TOTAL REVENUE			333,336	\$ 1,494,583	1,337,601	\$ 2,631,928
- 0 1112 112 1 21 1 0 2				÷ 2,121,505	=	- 2,001,020
TOTAL AMERICAN &	CANADIAN TR	AFFIC		1,911,339		
TOTAL AMERICAN &	CANADIAN RF	VENUE		\$ 4,126,511	=	
				,120,511	=	

COMPARATIVE SCHEDULE OF TRAFFIC & TOLL REVENUE - UNAUDITED

			December 31, 2006									
			TRAF			REV	ENUI	E				
			2006	2005		2006		2005				
CLASS 1 & 12												
Passenger Car, 2 Axl	e Truck, Motorc	ycle	802,653	849,667	\$	1,230,954	\$	1,304,053				
CLASS 2												
Class 1 + 1 Axle Trai	iler		31,846	34,426		80,411		86,779				
CLASS 3												
Class 1 + 2 Axle Trai	iler		18,100	18,556		65,651	66,726					
_	Commuter De	eposits Sold										
CLASS 29	American	Canadian										
Commuter 2005	9,692	36,469	928,672	885,706		762,617		724,194				
2006	8,761	39,197										
CLASS 5 & 11												
Bus, 2 Axle-6 Tire C	ommercial		2,701	3,069		13,713		15,622				
CLASS 7												
3 Axle Commercial			2,499	2,952		16,486		19,006				
CLASS 8												
4 Axle Commercial			1,778	1,207		16,250		10,893				
CLASS 9												
5 Axle Commercial			65,331	67,934		828,061		862,796				
CLASS 16												
6 Axle Commercial			9,098	8,078		148,169		131,707				
CLASS 17												
7 Axle Commercial			3,489	4,673		69,280		92,930				
CLASS 18												
8 Axle Commercial			10,691	13,390		252,884		316,013				
CLASS 19												
9 Axle Commercial			14,338	17,430		339,455		411,697				
CLASS 20												
10 Axle Commercial			10,088	10,327		238,021		243,695				
CLASS 21												
11 Axle Commercial			2,791	3,112		64,559		71,973				
CLASS 13												
Non Revenue			7,264	6,133		-		-				
TOTAL VEHICLES			1,911,339	1,926,660								
TOTAL REVENUE					\$	4,126,511	\$	4,358,084				

BUDGETARY COMPARISON SCHEDULE REVENUE FUND BY DEPARTMENT - UNAUDITED

	Budgeted	d Amou	ınts	Act	cual Amounts	Fin	riance with nal Budget Positive
	 Original		Final	(Buc	dgetary Basis)	[]	Negative)
Budgetary fund balance, December 31, 2005	\$ 3,505,517	\$	3,505,517	\$	3,505,517	\$	
Resources (inflows):							
Toll collections	4,296,289		4,296,289		4,126,511		(169,778)
Lease and rental revenues	540,000		540,000		453,674		(86,326)
Interest revenue	100,000		100,000		174,331		74,331
Other revenue	16,000		16,000		58,449		42,449
Exchange gain (loss)	 				(41,453)		(41,453)
Amounts available for appropriation	 4,952,289		4,952,289		4,771,512		(180,777)
Charges to appropriation (outflows): Toll collection							
Salaries	929,772		981,912		985,421		(3,509)
Benefits	168,214		144,936		165,644		(20,708)
Retirement	169,672		181,672		216,114		(34,442)
Insurance	43,203		43,413		37,579		5,834
Supplies	3,640		3,640		3,174		466
Printing and postage	250		250		66		184
Advertising	1,300		3,200		3,188		12
Uniforms	7,170		8,300		8,366		(66)
Medical exam	480		480		480		-
Salary administration	10,200		10,700		10,693		7
Cash transportation services	7,400		7,400		6,283		1,117
Commutation debit accounts	800		800		822		(22)
Travel & meeting expense	800		800		999		(199)
Utilities	1,800		100		-		100
Computers, software and support	53,850		53,850		47,303		6,547
Training	2,000		2,000		1,048		952
Building maintenance	3,000		3,000		852		2,148
Building improvements and equipment	15,020		8,980		9,610		(630)
Equipment repair	3,950		3,950		1,221		2,729
Miscellaneous	 500		500		562		(62)
Total toll collection	 1,423,021		1,459,883		1,499,425		(39,542)

BUDGETARY COMPARISON SCHEDULE BY DEPARTMENT - UNAUDITED REVENUE FUND

	Budgeted Ar	nounts	Actual Amounts	Variance with Final Budget Positive
	Original	Final	(Budgetary Basis)	(Negative)
Bridge maintenance				
Salaries	782,708	768,282	762,371	5,911
Benefits	102,264	96,575	94,789	1,786
Retirement	134,271	141,771	155,231	(13,460)
Insurance	62,051	61,156	53,923	7,233
Supplies	12,400	17,700	16,987	7,233
Printing and postage	250	400	317	83
Advertising	1,000	1,000	698	302
Uniforms	7,470	7,470	9,178	(1,708)
Medical exam	1,120	1,600	1,590	10
Salary administration	10,200	10,695	10,693	2
Commutation debit accounts	350	350	306	44
Vehicle gas and oil	30.000	23,000	21,896	1,104
Travel & meeting expense	800	1,060	1,378	(318)
Utilities	4,700	150,200	133,003	17,197
Service contract purchased	5,000	5,000	65	4,935
Computers, software and support	2,850	2,165	1,621	544
Training	10,000	8,600	8,598	2
Building maintenance	11,300	11,300	13,416	(2,116)
Building improvements and equipment	12,700	13,200	8,166	5,034
Heating and plumbing repair	4,800	4,800	3,456	1,344
Ground maintenance	1,500	1,810	1,823	(13)
Equipment repair	11,500	11,500	6,064	5,436
Vehicle maintenance	10,000	10,000	11,043	(1,043)
Leases and rentals	3,000	3,000	1,518	1,482
Paint and sandblast materials	4,400	4,400	724	3,676
Sand and ice melter	25,000	25,000	27,595	(2,595)
Small tools purchase	3,800	3,800	3,925	(125)
Bridge and road maintenance and repair	31,000	23,000	13,564	9,436
Miscellaneous	500	500	438	62
Total maintenance	1,286,934	1,409,334	1,364,376	44,958

BUDGETARY COMPARISON SCHEDULE BY DEPARTMENT - UNAUDITED REVENUE FUND

				Variance with Final Budget
	Budgeted Original	d Amounts Final	Actual Amounts (Budgetary Basis)	Positive (Negative)
A1 *** A				
Administration	221 005	202 222	205.624	(12.20)
Salaries	221,895	293,332	305,624	(12,292
Benefits	21,891	37,190 52,380	34,883	2,30
Retirement	40,837	52,380	59,507	(7,12
Insurance	779	5,123	4,988	13:
Supplies	340	2,300	4,703	(2,40)
Accounting and audit fees	27,740	28,740	26,436	2,30
Periodicals and memberships	4,600	5,060	4,511	549
Printing and postage	3,633	3,633	3,093	540
Advertising	1,200	7,700	10,932	(3,23)
Medical exam	1,133	-	-	
Salary administration	1,700	1,782	1,782	
Commutation debit accounts	80	80	163	(8
Travel & meeting expense	3,500	5,500	8,396	(2,89
Utilities	6,000	6,000	6,238	(23
Service contract purchased	4,841	4,841	4,884	(4
Computers, software and support	4,690	7,190	6,364	82
Building improvements and equipment	6,420	8,000	7,764	23
Leases and rentals	6,579	-	-	
Miscellaneous	500	1,000	2,459	(1,45
Total administration	358,358	469,851	492,727	(22,87
Other expenditures				
Insurance	186,233	220,000	267,303	(47,30
Accounting and audit fees	7,000	5,400	8,689	(3,28
Advertising	· -	-	1,355	(1,35
Commutation debit accounts	100	100	61	3
Travel & meeting expense	26,000	26,000	21,958	4,04
Commuter bus expenditures	18,000	18,000	- -	18,00
Property tax and payment in lieu of taxes	156,230	156,230	166,248	(10,01
Debt service (parity)	110,000	128,100	122,622	5,47
Miscellaneous	, <u>-</u>	-	529	(52
Transfers (in) out	1,400,000	1,400,000	1,400,000	
Total other expenditures	1,903,563	1,953,830	1,988,765	(34,93
Total charges to appropriations	4,971,876	5,292,898	5,345,293	(52,39
dgetary fund balance, December 31, 2006	\$ 3,485,930	\$ 3,164,908	\$ 2,931,736	\$ (233,172

COMPARATIVE MAINTENANCE ACTIVITIES - UNAUDITED

Activity		December 31							
ID	Work Description		2006	2005					
A1-U	Snow Plowing U.S. Half of Bridge and U.S. IBA Plaza	\$	4,998	\$	6,481				
A1-C	Snow Plowing Canadian Half of Bridge and Canadian		6,394		7,996				
A2-U	Snow Plowing IBA Parking Area		4,631		3,157				
A2-C	Snow Plowing Canada Customs Parking Area		2,586		3,153				
A3-U	Sanding U.S. Half of Bridge, Plaza and Parking Area	3,925							
А3-С	Sanding Canadian Half of Bridge, Plaza and Parking	3,747							
A4-U	Snow Removal U.S. IBA Plaza		3,145		3,110				
A4-C	Snow Removal Canadian IBA Plaza		4,965		6,351				
A5	Snow Removal Tolls		1,985		2,126				
A6	Snow Removal Canada Customs Truck Compound		4,682		2,161				
A7	Equipment Maintenance		49,931		34,547				
A8-U	IBA Building Maintenance U.S.		42,344		19,595				
A8-C	IBA Building Maintenance Canada		6,637		5,346				
A8-CC	Building Maintenance Canada Customs		15,782		23,134				
A9-U	IBA Janitorial U.S.		37,416		32,433				
A9-C	IBA Janitorial Canada		48		72				
A9-CC	Janitorial Canada Customs		46,106		42,903				
A10	Bridge Patrol		66,082		78,641				
A11	Emergency Calls		7,943		4,723				
A12	Landscaping and Mowing		16,233		9,446				
A13-U	IBA Plaza Maintenance U.S.		13,528		6,135				
A13-C	IBA Plaza Maintenance Canada		12,165		14,592				
A14	Toll Maintenance		11,642		6,737				
A15	Maintenance Projects Not Listed in Annual Inspection		123,119		93,596				
A16	Security Enhancement		22,026		7,475				
A17	Snowplowing US Border Station		5,316		3,252				
A18	Escorts		12,650		9,896				
TOTAL M	IAINTENANCE ACTIVITY EXPENSES	\$	530,026	_\$	433,446				

COMPARATIVE MAINTENANCE PROJECTS - UNAUDITED

Project		December 31								
ID	Work Description		2006			Priority	Status			
M-1	Monitoring south abutment / rocker bearings pier 2	\$	82		-	2	ongoing			
M-1	Monitoring south abutment / rocker bearings pier 2		_	\$	147	2	complete			
M-4	Seal cracks in silica fume concrete overlay		10,208		_	1	complete			
M-4	Seal cracks in silica fume concrete overlay		-		10,730	1	complete			
M-5	Repair and seal concrete deck joints		-		_	2	complete			
M-5	Repair and seal concrete deck joints		-		827	2	ongoing			
M-7	Pier pedestal sealant		4,913		-	2	none			
M-7	Pier pedestal sealant		-		-	2	complete			
M-8	Drainage at pier tops		426		-	4	none			
M-8	Drainage at pier tops		-		-	4	complete			
M-9	Inspect and repair pier protection plates		200		-	3	none			
M-9	Inspect and repair pier protection plates		-		-	3	complete			
M-10	Monitor corrosion - fill plates		-		-	2	complete			
M-10	Monitor corrosion - fill plates		-		79	2	complete			
M-11	Repair wind tongues		3,820		-	2	none			
M-11	Repair wind tongues		-		-	2	Parsons			
M-12	Clean and paint wind tongues		627		-	2	none			
M-12	Clean and paint wind tongues		-		-	2	Parsons			
M-13	Inspect / upgrade electrical conduits - necklace lights		-		-	3	ongoing			
M-13	Inspect / upgrade electrical conduits - necklace lights		-		1,598	3	complete			
M-14	Replace screws access panels light pole bases		-		-	2	complete			
M-14	Utility tunnel wiring upgrades		-		2,627	1	complete			
M-18	Repair damaged bridge / curb rail		22,233		-	1	none			
M-18	Repair damaged bridge / curb rail		-		-	1	complete			
M-19	Monitor anchor bolts pier top safety rails		168		-	2	complete			
M-19	Replace anchor bolts - pier top safety rails		-		79	2	complete			
M-20	Monitor / repair inlet grating roadway drains		182		-	2	complete			
M-20	Monitor / repair inlet grating roadway drains		-		80	2	complete			
M-21	Monitor tilt pier #1 and #2		-		-	2	ongoing			
M-21	Monitor tilt pier #1 and #2		-		106	2	complete			
M-23	Monitor expansion joint E walkway P.P.8 U.S. arch		61		-	3	complete			
M-23	Monitor expansion joint E walkway P.P.8 U.S. arch		-		23	3	complete			
M-24	Replace missing u-bolt catwalk handrail pier #47		-		-	2	complete			
M-24	Replace missing u-bolt catwalk handrail pier #47		-		314	2	complete			
M-25	Replace anchor bolt cover plates light poles		266		-	3 3	none			
M-25	Replace anchor bolt cover plates light poles		-			3	none			
TOTAL N	MAINTENANCE PROJECT EXPENSES	\$	43,186	\$	16,610					

COMPARATIVE ROUTINE MAINTENANCE PROJECTS - UNAUDITED

Project		December 31								
ID	Work Description)06	2005	Status					
RM-1	Inspect & replace stay-in-place forms	\$	671		complete					
RM-1	Inspect & replace stay-in-place forms	Ψ	0,1	\$ 84	complete					
RM-4	Spot cleaning and painting of any areas as needed		_	.	complete					
RM-4	Spot cleaning and painting of any areas as needed			963	complete					
RM-5	Removal of loose underdeck - treat exposed steel		725	703	M-3					
RM-5	Removal of loose underdeck - treat exposed steel		723	_	M-3					
RM-6	Repair of pop-outs and silica fume overlay		3,386		complete					
RM-6	Repair of pop-outs and silica fume overlay		3,300	4,276	complete					
RM-7	Reseal Joint to concrete interface at end of season		_	1,270	complete					
RM-7	Reseal Joint to concrete interface at end of season			3,632	complete					
RM-10	Check / clean drainage systems		3,637	3,032	complete					
RM-10	Check / clean drainage systems		3,037	894	complete					
RM-11	Annual cleaning pier tops, walkways, structural units		31,585	074	complete					
RM-11	Annual cleaning pier tops, walkways, structural units		31,303	15,517	complete					
RM-13	Regrout curb rail leveling pads as required		_	13,517	complete					
RM-13	Regrout curb rail leveling pads as required			688	complete					
RM-14	Maintain catwalks		3,515	000	complete					
RM-14	Maintain catwalks		3,513	157	complete					
RM-15	Clean & re-paint bridge & curb railings		600	13,	complete					
RM-15	Clean & re-paint bridge & curb railings		000	554	complete					
IBA-3	Installation of security fence		3,422	331	ongoing					
IBA-3	Installation of security fence		3,422	13,102	ongoing					
IBA-4	Installation of cable trays		_	13,102	ongoing					
IBA-4	Installation of cable trays			43,607	ongoing					
IBA-5	Installation of security platforms		_	43,007	complete					
IBA-5	Installation of security platforms		_	26,919	complete					
TOTAL I	MAINTENANCE PROJECT EXPENSES	\$	47,541	\$ 110,393						

SCHEDULE OF INSURANCE - UNAUDITED

Policy Number and Insurer	Co	overage 2006	Premium/Deposit 2006			
BRIDGE USE AND OCCUPANCY & COMMERCIAL BUILDING CONTENTS						
13779 (55% GCAN Insurance Co.) (35% Liberty Mutual Ins. Co.) (10% Zurich Ins. Co.)	Bridge physical damage 3% if Total Insurable Values subject to minimum deductible of \$500,000 for Earthquake \$500,000 deductible for Flood \$500,000 All Other Perils	\$	65,850,800	\$	107,112 cdn	
	Bridge use and occupancy insurance Property of every description, Contractors equipment,	\$	13,518,750			
	Building - 139 Huron St	\$	7,772,915			
	Fiber Optics	\$	75,000			
	Gross Rentals	\$	419,200			
	Valuable Papers	\$	75,000			
	Accounts Receivable	\$	250,000			
	Extra Expense	\$	250,000			
	3% of Total Insurable Values subject to minimum deductible of \$250,000 for Earthquake \$50,000 deductible for Flood \$50,000 deductible for Sewer Back-up \$50,000 deductible for Contractor's Equipment \$50,000 deductible for All Other Losses					
BOILER & MACHINERY						
	\$50,000 Medical Expense Limit (any one accident) Sublimits: Expediting Expense, water damage, ammonia	\$	2,000,000	\$	2,046 cdn	
7226244 (100% Royal and Sun Alliance)	contamination, hazardous substances & professional fees \$1,000 deductible for Legal liability and damage to hired vehicles (All Perils) \$1,000 deductible for Tenants legal liability \$1,000 deductible for Forest fire fighting expenses	\$	200,000			
	Legal and auditing expenses included in deductible					
7226244 (100% Royal and Sun Alliance)	TRIA Coverage					
COMMERCIAL GENERAL LIABILITY						
GL 3824416 (100% American Home Assurance Co.)	Commercial general liability with \$50,000 deductible for Bodily and property damage, Personal Injury and Advertising Liability \$5,000 Medical Expense Limit (any one person) \$50,000 Medical Expense Limit (any one accident) \$1,000 deductible for Employee benefits liability \$1,000 deductible for Legal liability and damage to hired vehicles (All Perils) \$1,000 deductible for Tenants legal liability \$1,000 deductible for Forest fire fighting expenses Legal and auditing expenses included in deductible Terrorism Coverage	\$	1,000,000	\$	55,574 us	

SCHEDULE OF INSURANCE - UNAUDITED

Policy Number and Insurer	_	Cov	verage 2006	Prem	ium/Deposit 2006
PRIMARY UMBRELLA LIABILITY					
8831240 (100% Zurich Insurance Co.))	Bodily injury and property damage liability-umbrella in excess of \$1,000,000	\$	15,000,000	\$	74,594 cdn
EXCESS UMBRELLA LIABILITY					
79747813 (100% Chubb Insurance Co.)	Bodily injury and property damage liability-umbrella in excess of primary umbrella	\$	9,000,000	\$	19,757 cdn
WORKERS COMPENSATION					
WCJ-Y91-503821-054 (100% Wausau)	Worker's compensation and employer's liability insurance	\$	1,000,000	\$	78,662
COMMERCIAL CRIME					
YCC-Y91-503821-093 (100% Wausau)	Theft of Money and Securities - inside the premises \$1,000 deductible	\$	100,000	\$	915
	Theft of Money and Securities - outside the premises \$1,000 deductible	\$	100,000		
VEHICLE INSURANCE					
ASC-Y91-503821-074 (100% Wausau)	Bodily injury and property damage liability and comprehensive collision, etc. on owned autos and trucks (5) \$250 deductible Comp./\$500 deductible Collision (2) \$500 deductible Comp./\$1,000 deductible Collision (1) \$1,000 deductible Comp./\$2,500 deductible Collision	\$	1,000,000	\$	10,982
ERRORS & OMISSIONS					
045 43-13 (100% American Home Assurance Co.)	Professional Services as Public Officials of Int'l Bridge, SMRBC and MDOT \$25,000 deductible Defense costs over and above the limits of insurance	\$	1,000,000	\$	17,687 cdn

NET ASSETS

		2001 *		2002		2003		2004		2005		2006
Governmental activities Invested in capital assets, net of related debt	\$	8,672,300	\$	12,458,681	\$	13,048,302	\$	12,275,985	\$	13,235,526	\$	13,134,134
Restricted		1,951,907		581,491		988,958		1,780,676		1,609,713		1,999,222
Unrestricted		2,769,781		1,633,074	_	1,843,572		2,658,758		3,188,503	_	2,615,035
TOTAL	\$	13,393,988	\$	14,673,246	\$	15,880,832	\$	16,715,419	\$	18,033,742	\$	17,748,391

^{* - 16} month fiscal year, implementation of Statement 34

CHANGES IN NET ASSETS

		2001 *	01 * 2002			2003		2004		2005		2006
Primary government Governmental activities: Toll collection	\$	1,615,705	\$	1,123,265	\$	1,146,371	\$	1,215,908	\$	1,348,611	\$	1,491,870
Bridge maintenance		2,091,093		1,322,850		1,936,865		2,394,161		2,049,018		2,323,578
Administration		927,757		329,253		352,939		354,103		385,074		495,968
Depreciation - unallocated		-		430,958		-		-		-		-
Other expenses				387,306		722,888		598,705		814,371		804,436
Total operating expenses	\$	4,634,555	\$	3,593,632	\$	4,159,063	\$	4,562,877	\$	4,597,074	\$	5,115,852
Primary government Charges for services Toll collection	\$	2,178,083	\$	1,717,722	\$	1,783,292	\$	1,658,814	\$	1,908,935	\$	1,813,742
Bridge maintenance	•	2,818,941	-	2,022,931	*	3,012,984	•	3,266,259	•	2,900,347	7	2,824,892
Administration		1,250,681		503,500		-		-		-		-
Other expenses		-		592,278		-		-		-		-
Capital grants and contributions								176,213		835,000		
Total operating revenues	\$	6,247,705	\$	4,836,431	\$	4,796,276	\$	5,101,286	\$	5,644,282	\$	4,638,634
Total primary government Net (expense)/revenue		1,613,150		1,242,799		637,213		538,409		1,047,208		(477,218)
General revenues and other changes in net assets												
Interest revenues	\$	176,141	\$	36,459	\$	50,518	\$	33,174	\$	126,314	\$	230,572
MDOT parity refunded		-		-		93,959		90,097		94,829		-
Gain on sale of fixed asset		340,751		-		-		-		-		-
Exchange gain (loss)				-		425,896		172,907		49,972		(38,705)
Total general revenues	\$	516,892	\$	36,459	\$	570,373	\$	296,178	\$	271,115	\$	191,867
Total primary government Change in net assets	\$	2,130,042	\$	1,279,258	\$	1,207,586	\$	834,587	\$	1,318,323	\$	(285,351)

^{* - 16} month fiscal year, implementation of Statement 34

FUND BALANCES, GOVERNMENTAL FUNDS

	 1997	 1998	 1999	 2000	 2001 *	 2002	 2003	 2004	 2005	 2006
General fund Unreserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,959	\$ 184,056	\$ -	\$ -
Reserved	 877,086	 673,585	 740,480	 951,091	 3,041,583	 1,800,322	 2,060,545	 2,929,636	 3,505,517	 2,931,736
Total general fund	\$ 877,086	\$ 673,585	\$ 740,480	\$ 951,091	\$ 3,041,583	\$ 1,800,322	\$ 2,060,545	\$ 2,929,636	\$ 3,505,517	\$ 2,931,736
All other governmental funds Reserved, reported in: Capital fund	\$ 4,153,552	\$ 2,456,674	\$ 1,672,601	\$ 1,465,713	\$ 1,951,907	\$ 581,491	\$ 894,999	\$ 1,596,620	\$ 1,609,713	\$ 1,999,222
Debt service fund	 1,720,930	 760,041	 1,071,151	 1,393	 <u> </u>	 <u> </u>	 	 	 <u> </u>	 <u> </u>
Total all other governmental funds	\$ 5,874,482	\$ 3,216,715	\$ 2,743,752	\$ 1,467,106	\$ 1,951,907	\$ 581,491	\$ 894,999	\$ 1,596,620	\$ 1,609,713	\$ 1,999,222

 $[\]ast$ - 16 month fiscal year, implementation of Statement 34

CHANGES IN FUND BALANCE GOVERNMENTAL FUNDS

_		1997	 1998	 1999	 2000	 2001 *	 2002		2003	 2004		2005		2006
Revenues Toll collections	\$	5,635,819	\$ 5,208,544	\$ 5,046,762	\$ 5,051,063	\$ 5,496,165	\$ 4,388,930	\$	4,360,192	\$ 4,374,112	\$	4,358,084	\$	4,126,511
Federal grants		=	=	-	-	-	=		-	176,213		835,000		=
Lease and rental revenues		535,815	638,935	348,996	439,390	410,789	447,501		419,224	463,683		447,517		453,674
MDOT parity refunded		=	=	145,741	-	-	-		93,959	90,097		94,829		=
Interest revenues		307,910	312,948	-	175,397	176,141	36,459		50,518	33,174		126,314		230,572
Other revenues		4,916	=	-	-	-	-		16,860	87,278		3,681		58,449
Revenue on sale of fixed assets		=	=	3,500	-	340,751	=		-	=		=		-
Exchange gain (loss)		<u> </u>	 	 	 <u> </u>	 	 <u> </u>	_	425,896	 172,907		49,972		(38,705)
Total revenues	\$	6,484,460	\$ 6,160,427	\$ 5,544,999	\$ 5,665,850	\$ 6,423,846	\$ 4,872,890	\$	5,366,649	\$ 5,397,464	\$	5,915,397	\$	4,830,501
Expenditures Toll collection	\$	1,072,469	\$ 1,006,662	\$ 1,139,074	\$ 1,099,690	\$ 1,648,599	\$ 1,129,839	\$	1,129,580	\$ 1,188,548	\$	1,320,481	\$	1,499,425
Bridge maintenance		1,994,269	5,644,193	3,205,367	1,830,984	1,800,027	5,483,654		2,481,292	1,578,445		2,979,550		2,198,272
Administration		495,133	486,983	439,412	535,083	695,333	383,980		350,153	346,107		376,277		492,840
Other expenditures		-	-	-	-	-	487,095		737,935	598,705		814,371		804,436
Debt service - principal		2,280,000	1,570,000	575,000	2,967,819	-	-		-	21,777		16,997		17,804
Debt service - interest		394,050	249,900	185,550	-	-	-		-	3,073		2,803		1,996
Capital outlay		13,615	54,278	406,664	255,055	45,345	-		-	-		-		-
Loss on sale of investments			9,679	 <u> </u>	 	 <u> </u>	 			 				
Total expenditures	\$	6,249,536	\$ 9,021,695	\$ 5,951,067	\$ 6,688,631	\$ 4,189,304	\$ 7,484,568	\$	4,698,960	\$ 3,736,655	\$	5,510,479	\$	5,014,773
Other financing sources (uses) Transfers in		3,823,494	3,158,155	2,630,677	2,330,455	699,754	3,012,988		1,758,354	1,056,970		1,152,164		1,400,000
Transfers out	_	(3,823,494)	 (3,158,155)	 (2,630,677)	 (2,330,455)	 (699,754)	 (3,012,988)	_	(1,758,354)	 (1,056,970)	_	(1,152,164)	_	(1,400,000)
Net change in fund balances	\$	234,924	\$ (2,861,268)	\$ (406,068)	\$ (1,022,781)	\$ 2,234,542	\$ (2,611,678)	\$	667,689	\$ 1,660,809	\$	404,918	\$	(184,272)
Debt service as a percentage of noncapital expenditures		42.9%	20.3%	13.7%	46.1%	0.0%	0.0%		0.0%	0.7%		0.4%		0.4%

^{* - 16} month fiscal year

GENERAL HISTORY
GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION

	 1997	 1998	 1999	 2000	 2001 *	 2002	2003	 2004	 2005	 2006
Expenditures Toll collection	\$ 1,072,469	\$ 1,006,662	\$ 1,139,074	\$ 1,099,690	\$ 1,648,599	\$ 1,129,839	\$ 1,129,580	\$ 1,188,548	\$ 1,320,481	\$ 1,499,425
Bridge maintenance	1,994,269	5,644,193	3,205,367	1,830,984	1,800,027	5,483,654	2,481,292	1,578,445	2,979,550	2,198,272
Administration	495,133	486,983	439,412	535,083	695,333	383,980	350,153	346,107	376,277	492,840
Other expenditures	-	-	=	-	-	487,095	737,935	598,705	814,371	804,436
Debt service - principal	2,280,000	1,570,000	575,000	2,967,819	-	-	-	21,777	16,997	17,804
Debt service - interest	394,050	249,900	185,550	-	-	-	-	3,073	2,803	1,996
Capital outlay	13,615	54,278	406,664	255,055	45,345	-	-	-	-	-
Loss on sale of investments	 -	 9,679	 <u> </u>	 <u> </u>	 -	 -	 	 -	 -	
TOTAL	\$ 6,249,536	\$ 9,021,695	\$ 5,951,067	\$ 6,688,631	\$ 4,189,304	\$ 7,484,568	\$ 4,698,960	\$ 3,736,655	\$ 5,510,479	\$ 5,014,773

^{* - 16} month fiscal year

GENERAL HISTORY GENERAL GOVERNMENTAL EXPENDITURES BY FUND

	Revenue Fund	Capital Fund	other Funds ries B Bonds	E	Total General xpenditures
Year Ended: 1997	\$ 2,640,151	\$ 935,335	\$ 2,674,050	\$	6,249,536
1998	2,502,763	4,699,032	1,819,900		9,021,695
1999	2,737,651	2,452,866	760,550		5,951,067
2000	2,964,195	756,617	2,967,819		6,688,631
2001 *	3,898,520	290,784	4,259		4,193,563
2002	3,085,435	4,399,133	-		7,484,568
2003	3,253,729	1,445,231	-		4,698,960
2004	3,205,462	531,193	-		3,736,655
2005	3,495,206	2,015,273	-		5,510,479
2006	3,945,293	1,069,480	-		5,014,773

^{* - 16} month fiscal year

GENERAL HISTORY
GENERAL GOVERNMENTAL REVENUE BY SOURCE

_	 1997	1998	 1999	 2000	2001 *	2002	2003	2004	2005	2006
Revenues Toll collections	\$ 5,635,819	\$ 5,208,544	\$ 5,046,762	\$ 5,051,063	\$ 5,496,165	\$ 4,388,930	\$ 4,360,192	\$ 4,374,112	\$ 4,358,084	\$ 4,126,511
Federal grants	-	-	-	-	-	-	-	176,213	835,000	-
Lease and rental revenues	535,815	638,935	348,996	439,390	410,789	447,501	419,224	463,683	447,517	453,674
MDOT parity refunded	-	-	145,741	-	-	-	93,959	90,097	94,829	-
Interest revenues	307,910	312,948	-	175,397	176,141	36,459	50,518	33,174	126,314	230,572
Other revenues	4,916	-	-	-	-	-	16,860	87,278	3,681	58,449
Revenue on sale of fixed assets	-	-	3,500	-	340,751	-	-	-	-	-
Exchange gain (loss)	 	 	 	 	 <u> </u>	 <u> </u>	 425,896	 172,907	 49,972	 (38,705)
TOTAL	\$ 6,484,460	\$ 6,160,427	\$ 5,544,999	\$ 5,665,850	\$ 6,423,846	\$ 4,872,890	\$ 5,366,649	\$ 5,397,464	\$ 5,915,397	\$ 4,830,501

^{* - 16} month fiscal year

GENERAL HISTORY GENERAL GOVERNMENTAL REVENUE BY FUND

	 Revenue Fund	 Capital Fund	ner Funds es B Bonds	Total General Revenues
Year Ended: 1997	\$ 6,200,626	\$ 253,961	\$ 29,873	\$ 6,484,460
1998	5,907,417	233,290	19,720	6,160,427
1999	5,435,223	101,793	7,983	5,544,999
2000	5,548,515	89,729	27,606	5,665,850
2001 *	6,342,362	77,225	4,259	6,423,846
2002	4,857,161	15,729	-	4,872,890
2003	5,366,265	384	-	5,366,649
2004	5,218,320	179,144	-	5,397,464
2005	5,039,195	876,202	-	5,915,397
2006	4,771,512	58,989	-	4,830,501

^{* - 16} month fiscal year

PLEDGED-REVENUE COVERAGE

TOLL FACILITY BONDS

Fiscal Year	Gross Revenues	Less: Operating	rating Available		 Debt S	Interest	- Coverage		
1 eai	 Revenues	 Expenses		Revenues	 Filicipai		Interest	Coverage	
1997	\$ 6,484,460	\$ 3,575,486	\$	2,908,974	\$ 2,280,000	\$	394,050	1.09	
1998	6,160,427	7,201,795		(1,041,368)	1,570,000		249,900	(0.57)	
1999	5,544,999	5,190,517		354,482	575,000		185,550	0.47	
2000	5,665,850	3,720,812		1,945,038	2,967,819		-	0.66	
2001	6,423,846	4,189,304		2,234,542	-		-	-	
2002	4,872,890	7,484,568		(2,611,678)	-		-	-	
2003	5,366,649	4,698,960		667,689	-		-	-	
2004	5,397,464	3,736,655		1,660,809	-		-	-	
2005	5,915,397	5,510,479		404,918	-		-	-	
2006	4,830,501	5,014,773		(184,272)	-		-	-	

LONG-TERM DEBT RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL BONDED DEBT TO TOTAL GENERAL EXPENDITURES

	 Principal	Interest	De	Total	E2	Total General spenditures	Ratio of Debt Service To Total General Expenditures
Year Ended: 1997	\$ 2,280,000	\$ 394,050	\$	2,674,050	\$	6,249,536	42.8%
1998	1,570,000	249,900		1,819,900		9,021,695	20.2%
1999	575,000	185,550		760,550		5,951,067	12.8%
2000	2,967,819	-		2,967,819		6,688,631	44.4%
2001	-	-		-		4,193,563	0.0%
2002	-	-		-		7,484,568	0.0%
2003	-	-		-		4,698,960	0.0%
2004	21,777	3,073		24,850		3,736,655	0.7%
2005	16,997	2,803		19,800		5,510,479	0.4%
2006	17,804	1,996		19,800		5,014,773	0.4%

MISCELLANEOUS STATISTICS

For the Year Ended December 31, 2006
(UNAUDITED)

Form of Government International Board of Directors with day to day operations as managed by a State Entity

Length of Bridge 2.8 miles

Cost of Original Construction \$ 21,000,000

Designer Steinman, Boynton, Gronquist & London of New York

Construction Started September 16, 1960. Opened to traffic October 31, 1962

Width 28 foot roadway between curbs, providing 14 foot traffic lans in each direction

Height Roadway is 145 feet above ground level at its highest point

Clearance Bridge has 124 feet above round level at its highest point

Weight 125,000 tons of which 114,000 tons are concrete and 11,000 tons are structural steel

Colors Green & Ivory

Speed Maximum 30 miles per hour/50 kilometers per hour

Maintenance Approximately \$1 million is spent annually for sandblasting and painting contracts

Tolls \$1.50 U.S. dollars, each way for passenger cars. No extra charge for passengers.

Employees

Administration 6
Maintenance 11
Tolls 18



ANDERSON, TACKMAN & COMPANY, PLC CERTIFIED PUBLIC ACCOUNTANTS

KINROSS OFFICE

PHILLIP J. WOLF, CPA, PRINCIPAL SUE A. BOWLBY, CPA, PRINCIPAL KENNETH A. TALSMA, CPA, PRINCIPAL

DEANNA J. MAYER, CPA

MEMBER AICPA
DIVISION FOR CPA FIRMS
MEMBER MACPA
OFFICES IN
MICHIGAN & WISCONSIN

REPORT TO MANAGEMENT

To the Members and Representatives of the Joint International Bridge Authority 934 Bridge Plaza Sault Ste. Marie, Michigan 49783 and Mr. Thomas H. McTavish, CPA Auditor General State of Michigan Lansing, Michigan 48913

We have audited the basic financial statements of the Joint International Bridge Authority for the year ended December 31, 2006, and have issued our report thereon dated January 25, 2007. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility under U.S. Generally Accepted Auditing Standards and Government Auditing Standards

As stated in our engagement letter, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement and are fairly presented in accordance with U.S. generally accepted accounting principles. Because of the concept of reasonable assurance and because we did not perform a detailed examination of all transactions, there is a risk that material errors, irregularities, or illegal acts, including fraud and defalcations, may exist and not be detected by us.

As part of our audit, we considered the internal control structure of the Joint International Bridge Authority. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control structure.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of Joint International Bridge Authority's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

Joint International Bridge Authority and Mr. Thomas H. McTavish, CPA Auditor General Page 2

Significant Accounting Policies

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Joint International Bridge Authority are described in Note A to the financial statements. We noted no transactions entered into by the Joint International Bridge Authority during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, of transactions for which there is a lack of authoritative guidance or consensus.

Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

Audit Adjustments

For purposes of this letter, professional standards define an audit adjustment as a proposed correction of the financial statements that, in our judgment, may not have been detected except through our auditing procedures. An audit adjustment may or may not indicate matters that could have a significant effect on the Joint International Bridge Authority's financial reporting process (that is, cause future financial statements to be materially misstated). In our judgment, none of the adjustments we proposed, whether recorded or unrecorded by the Joint International Bridge Authority, either individually or in the aggregate, indicate matters that could have a significant effect on the Joint International Bridge Authority's financial reporting process.

Disagreement with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the independent auditors' report. We are pleased to report that no such disagreement arose during the course of our audit.

Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Authority's financial statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Joint International Bridge Authority and Mr. Thomas H. McTavish, CPA Auditor General Page 3

<u>Issues Discussed Prior to Retention of Independent Auditors</u>

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Joint International Bridge Authority's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing our audit.

Comments and Recommendations

Count Room Camera Coverage

While observing cash count procedures from the monitors, we noted that there are areas of the count room that are not observable. Currently, there are two stationary cameras in the cash count room. These cameras do not provide sufficient coverage during cash counts. We recommend that the Authority make efforts to improve camera coverage in the count room.

Response: The Authority has modified the two existing cameras to improve camera coverage. The cameras were fitted with wide angle lenses that greatly enhance camera coverage of the count room.

GASB Statement 45 – Accounting and Financial Reporting By Employers for Post-Employment Benefits Other Than Pensions

In June 2004, the GASB issued Statement 45, which establishes standards for the measurement, recognition, and display of other post-employment benefits (OPEB) expense/expenditures and related liabilities (assets), note disclosures, and, if applicable, required supplementary information in the financial reports of state and local governmental employers. OPEB includes post-employment healthcare as well as other post-employment benefits such as life insurance.

The Statement is implemented in three phases, which requires that the Joint International Bridge Authority implement the Statement for the year ended December 31, 2009. GASB Statement 45 impacts the future accounting of post-employment health insurance costs as it relates to the amount the Authority will be required to fund these benefits. The Authority will be required by governmental generally accepted accounting principles to pay the current cost of providing those benefits as well as an amount needed to fund a portion of the unfunded liability relating to the post-employment health benefit. The unfunded liability will be required to be actuarially determined and will be amortized over a period likely not to exceed thirty years. The methods used as part of Statement 45 are similar to those currently used to determine required contribution rates for defined benefit pension plans.

The Members and Representatives as well as Management should begin to consider the impact of GASB Statement 45 prior to the required implementation date.

Joint International Bridge Authority and Mr. Thomas H. McTavish, CPA Auditor General Page 4

Conclusion

We would like to express our appreciation, as well as that of our staff for the excellent cooperation we received while performing the audit. If we can be of assistance, please contact us.

This information is intended solely for the use of state and provincial regulatory agencies and management of the Joint International Bridge Authority and is not intended to be and should not be used by anyone other than these specified parties.

Anderson, Tackman & Company, PLC Certified Public Accountants

anderson Jackman. Co. P.D.

January 25, 2007